ASSOCIATED FOOD DEALERS OF MICHIGAN

and its affiliate:
PACKAGE LIQUOR DEALERS ASSOCIATION

FOOD & REPORT

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OCTOBER 1994

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Attention Trade Dinner Sponsors:

Take your best shot! All sponsors will be featured in a professionally edited slide presentation that will be presented on center stage at the Snowflake Ball at Penna's on January 20, 1995. Picture your company, employees and products as part of the program.

Sponsorship packages are the same as last year except that in place of speeches a professional slide show off pictures, selected by you, will be presented on center stage.

Start now to collect the photos you want to be seen by the over 1,000 industry leaders attending the ball. Remember, a picture is worth a thousand words

For more information call Danielle MacDonald at (810)557-9600.

Made in Michigan

Isn't it "Erie" that Michigan products are "Superior?"

by Shannon Swanson Taylor

From pumpkins to pickles and maple syrup to mushrooms, we all know that the food products that are grown and processed in Michigan are great, but not everyone is familiar with all the products and what makes them so good.

According to Dr. Gordon Guyer, Director of the Department of Agriculture, the diversity of Michigan-made products make agriculture one of the top industries in the state.

"Agriculture is the glue that holds our state together," Guyer said.

Guyer also said that Michigan farmers and manufacturers are increasingly providing us with a terrific variety of

See Michigan products page 20.

Gem Theater to "Buzz" on October 27

Join us at The Gem Theater as we acknowledge the food industry's generosity toward the City of Detroit.

For just \$35 per couple, including wine and cheese, you can attend the 60's musical "Beehive" on Thursday, October 27, 1994. Don't be left out! Join your fellow retailers and wholesalers for an entertaining evening.

For further information, contact Danielle MacDonald, AFD Special Events Director, at (810) 557-9600.

Brighten your displays with Michigan products

by Wendy G. Waldrep

Michigan products
are all around us.
Cherries... Apples...
Navy Beans... and
Blueberries to name a few.
Michigan abounds with

agriculture that will delight and tempt your tastebuds.

What better way to encourage and sell your products than to group them with a recipe for easy access.

An example would be our recipe for Pancakes with Apple or Blueberries. Next to the recipe you could place Michigan sugar, Michigan maple syrup, blueberries, and apples, plus any other Michigan product that the recipe calls for.

Look on page 10 and you will find various recipes which showcase Michigan products. Copying the recipes and arranging them with the products will not only create a visual but also a productive display.

Your customers will be pleased at the convenience and ease that you have put at their fingertips.

Be creative, and let Michigan products work for you.



AFD cuts deal with Cellular One to cut your costs

In today's fast-paced business climate, every minute counts. And when you're talking on a cellular phone, those minutes can count up to big phone bills.

That's why AFD and Cellular One® have formed an alliance to offer a special savings package for

AFD members.

You can now save 10to 20-percent on local airtime. Plus, the access fee is just \$21.95 per month and includes detailed bill-

ing, voice mail, call waiting, call forwarding and three-way conference calling.

Rates start at just 26.5 cents per minute at peak time and go as low as 17.5 cents. Off-peak rates are only 13 cents a minute

Cellular One offers a large

coverage area exceeding 33,000 square miles in Michigan and Ohio. This means you can be reached more easily over far greater distances even when callers do not know your exact location.

According to Joe Sarafa, AFD executive director, "Busy people have found cellular

technology invaluable for increasing drivetime productivity.
By utilizing a cellular phone, many have vir-

tually created an office on the road." Sarafa adds that there is also the security factor that cellular phones afford. "Cellular phones provide the peace

See Cellular One page 20.



John Loussia of Value Wholesale and Ray Khemmoro of Seven Star Food Center pause for a quick photo before going back to flipping hot dogs. They were part of a volunteer group that helped plan the 1994 Senior Citizen Appreciation Day.

Sponsored by the AFD, Chaldean Merchants and Councilman Gil Hil, over 4,000 senior citizens were treated to a free lunch and entertainment on Belle Isle on August 18, 1994.

Big Chief. Big Business.

At Monitor Sugar Company, we mind our own business so that we can help build yours. We are dedicated to producing pure, high-quality Blg Chief brand sugars. And that means we're dedicated to helping make your sugar sales "big business."

By stocking *Big Chief brand*sugars, you offer your
customers superior products
and choice. That's because
Monitor Sugar Company is...
Big On Quality — Big Chief
brand products are grown
and produced locally with care
to meet Monitor's high
standards for quality and
goodness.

Big On Variety — Big Chief sugars come in a full line of granulated, brown and powdered sugars. Your customers' needs are met with choice and variety.

Your business can always count on *Monitor Sugar Company* for service, quality and variety So when you're thinking big, think Big Chief sugars.



Monitor Sugar Company 2600 S. Euclid Avenue Bay City, Michigan 48706 517-686-0161



Big Chief Sugars. Think Big!

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Executive Director's Report

4th Annual Senior Citizen Picnic a success

Joe Sarafa AFD Executive Director

The Fourth Annual Senior Picnic held on Belle Isle was an immense success. Over 4,000 senior citizens enjoyed the food and entertainment



provided by the Associated Food Dealers, its Chaldean Merchants in Detroit and Councilman Gil Hill.

Like any event, the senior picnic could not have been successful without the time and effort of a great many people. Through their hard work, all markets in the city benefited. We owe a debt of gratitude to Ron Paradoski of Coca-Cola, Chairman of AFD's Charitable Activities Committee. A special thank you goes to John Loussia of Value Wholesale who, for four straight years, has orga-

nized this wonderful day. Two other wholesalers, Steve Yaldo of Union Ice and Anthony George of Melody Farms, deserve special recognition for their assistance. But most of all, we want to thank the retailers who actually came out to work that day: Sean Tommina, Pioneer Supermarket; Ray Khemmora, Seven Star; Paul George, Mayfair; Rick Farida, Greenfield Supermarket; and David Loussia of Homepride.

I want to encourage more retailers to come out next year to be a part of the senior citizen appreciation day picnic. The theme for this year's picnic was "Business and Community Together." The community showed up. Next year we need more business people there, too. I hope we can count on you.

October 2-5

October 23-26

March 13-14

Food Stamp Fraud

The state police, secret service and the USDA are stepping up their investigations into food stamp fraud. The food stamp program is intended to help those who are less fortunate. Exchanging food stamps for money or other goods is illegal and should not be tolerated.

The AFD is currently producing a food stamp training video. This will be an excellent teol for teaching the rules of food stamp purchases to your employers. It will be available for use by AFD members before the end of the year. In the meantime, if you have any food stamp compliance questions, please call the United States Department of Agriculture at (313) 226-4930.

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October 2-5 October 9-12 October 16-19

Retail Store Development Conference Atlanta, Georgia

Consumer Affairs Conference San Antonio, Texas

National Frozen Food Convention Orlando, Florida

FMI Risk Management Conference St. Petersburg Beach, Florida

1994 Food Industry Productivity Conference Memphis, Tennessee

1995 FMI Public Affairs Assembly Washington, D.C.

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NAWG





The Grocery Zone

By David Coverly



Archer amasses "Unbeatable Team" to combat crime

Last month Detroit Mayor Dennis Archer challenged Detroit's citizens to help police officers rid neighborhoods of crime. The AFD is helping with the effort.

Archer and Police Chief Isaiah McKinnon pointed to the recent capture of nine escaped prisoners and the man accused of assaulting Rosa Parks as examples of how a community can unite against crime. Under Archer's plan, this same spirit of cooperation would prevail throughout the city, day in and day out. Called the "Unbeatable Team," this concept focuses on citizens helping police solve crimes and find fugitives.

Detroiters are encouraged to support the police department by acting as eyes and ears of the community to report suspicious activity. To become a member of the Unbeatable Team, citizens are asked to play an active role in the community.

"The AFD believes in the Archer

administration and has confidence in Police Chief McKinnon. We support this program wholeheartedly," says Joe Sarafa, AFD executive director. the community relations officer at their local precinct.

Unbeatable Team members agree to:

· Zero tolerance for crime



Detroit Mayor Dennis Archer and Detroit Police Chief, Isaiah McKinnon

The AFD is helping sponsor the program by paying for Unbeatable Team lapel pins. Detroit citizens and AFD members can become part of the "Team", receive a pin and get more information on the program by calling

 Call a Tip Hotline (313) 596-1700 to report information on criminal suspects.
 Report gang activity by calling (313) 224-GANG.
 Report abandoned vehicles and illegal dumping to their local precinct.

- Report illegal drug activity to (313) 224-DOPE or their precinct.
- Report noise complaints to the precinct.
 - Be the eyes and ears of the community by reporting criminal activity, drag racing and gather ing spots of youth to their local precinct.
- Report a person illegally carrying weapons to (313) 224-GUNS.
- Attend monthly community relations meetings at the precinct.
 Business owners attend monthly Business United with Officers and Youth (B.U.O.Y.) meetings.
 Call precinct for times and dates.
- Start or join a Neighborhood Watch Group.
- Use 911 for emergencies only.
- Document all contacts with police.

Steps to prevent theft in the work place

by Raymond L. Harshman Michigan District Director U.S. Small Business Administration

For many companies, employee theft can be a much more serious threat than burglars or shoplifters. According to the police, dishonest employees account for about two-thirds of retail theft. Security experts report more than 30 percent of all employees steal.

Although employee theft is a serious problem, protection need not be expensive or complex. While it is virtually impossible to stop theft, a business can take steps to reduce it.

Screen Applicants

The most critical step in reducing theft in the work place is to screen job applicants carefully. You cannot judge applicants solely by appearance. Background checks are essential for all new-hire prospects, especially for sensitive positions or for jobs that involve the handling of money.

Prospective employers should verify resumé and application information, making sure the applicant does not have a history of stealing and that all credentials and references are valid. This should include a check of police records.

Audits

Frequent audits of inventory and financial records help prevent theft and fraud. Managers should perform periodic, but unscheduled, audits of records and inventories. The majority of all embezzlements happen when records are not well monitored.

Employee theft can often be attributed to financial problems. Heavy medical expenses, for example, might tempt people to regard theft as necessary for survival. To help employees deal with such problem, some businesses have established employee assistance programs which may enlist help from outside agencies. Some businesses provide short term loans for employees. Finally, by maintaining employees' self-esteem, you help

to maintain a positive atmosphere which fosters respect for you and your business from the employee.

Securing your business

Careful supervision removes easy opportunities to steal. Managers can secure the work place by initiating key control. This allows only specified employees access to business keys. With the key goes the responsibility for anything missing.

Installation of time locks and alarms can also assist in preventing theft. The more doors a business has, the more avenues of theft it offers. A business should have only a few active doors and these doors should be carefully monitored to prevent theft. A supervisor or key employee should monitor all merchandise being received or shipped. They should also witness the removal of trash.

Other steps could include central station alarm systems to record the opening and closing of doors after business hours as well as time locks to record all openings. Motion detectors or electric eyes can also deter dishonest employees who might hide inside and leave after the business has closed for the day. Major losses can result when dishonest employees take goods after hours.

If you suspect a thief among your employees, do not attempt to solve the crime yourself. Contact the police or a competent security firm to handle the investigation. When employees are bonded, strong evidence of theft must be demonstrated. A professional undercover investigation is the most effective way to produce evidence needed for successful prosecution and claims.

More than anything else, employees need leadership from individuals who set and maintain high standards of behavior. If the bosses alter expense accounts, dip into petty cash, or "borrow" merchandise, employees may feel justified in doing the same.

There must be one ethical standard that applies to everyone. The modern buzz phrase is "role model" — and these two words say it well.

All of Michigan is Talking About Our New Line of Pies!

ade in Michigan by Michigan workers, using only real Michigan fruit, our new line of pies has created quite a stir!

Unveiled by Michigan Governor John Engler and supported by the state's fruit growers, the introduction of Chef Berne'a Classic Pies created lots of pre-sell excitement. It's the only frozen pie made exclusively from plump, juicy Michigan fruit, and shoppers can't wait to try it!

Just in time for harvest season, we'll bring them to your store with two upcoming coupon promotions: the light flaky crust and all-natural, cholesterol-free fruit taste will keep them coming back!

Chef Berne'a Classic Pies. One more reason why Berne'a Food Service is called Michigan's Brand Leader!

Midhigan People, Helping Midhigan





Soft drink association will appeal deposit decision

The Michigan Soft Drink
Association has decided to appeal a
Court of Appeals decision upholding
state law on unclaimed bottle deposits
to the Supreme Court. Under the decision, the court ruled that unclaimed
deposits are the property of the state
and can be used for environmental
programs.

William Lobenherz, executive director of the association, said the decision, rendered earlier this month and which reversed a decision of the Ingham County Circuit Court, effectively overturned state law which has been in effect since 1943.

"Our position, and the position of the circuit court, was that just as the state cannot seize your land to build a highway without providing just compensation, so also is the state prohibited from seizing our private property in the form of bottle deposits in order to provide more funds for government programs," Lobenherz said.

In its decision, the Appeals Court ruled the soft drink association had failed to show it had any ownership rights to the unclaimed deposits at all.

Proposed labeling amendments

On July 18, the Food and Drug Administration (FDA) issued a proposed rule to amend the voluntary nutrition labeling requirements for produce and seafood.

A critical component of the "voluntary" regulations is the retail compliance check conducted by FDA every two years. In FDA's May 1993 evaluation, the agency reported that there was substantial compliance by food retailers in providing voluntary nutrition labeling information for raw fruit and vegetables and raw fish. So long as retailers continue to post nutrition information for the top 20 fruits, top 20 vegetables and top 20 seafood items, mandatory nutrition labeling will not be required. It is important to remember that until you receive revised Nutri-Facts information, retailers must continue to post existing Nutri-Facts data.

FDA will begin their second round of retail compliance checks in November. FDA will issue a final report on retailer compliance in May 1995

If you have questions, call the AFD at (810) 557-9600! We can supply you with reproducible signs.

Also, see page 34 for more on nutrion labeling.

—FMI

Writing Your Congressman (Tips on getting your letter read)

The power of the written word is strong and that power can be felt in Washington when constituents and grocers across the country begin to send letters en masse to Congress. To avoid having your letter lost in the deluge of mail received each day by your Congressman, it's important that your letter makes an impact. Here are a few tips for getting your letter read and your voice heard!

- Keep it short. Limit your letter to one typed page or two handwritten pages. Long letters lose the reader, diminishing impact.
- Focus on one key subject per letter. Ever heard the phrase "too many cooks spoil the broth?" Similarly, too many topics confuse the reader.
- Identify your subject in the first two paragraphs. No one wants to wade through a long letter searching for your point. Be specific. Identify the bill number and name you are referring to early in the letter.
- Personalize your letter. Form letters are boring. Add your own style to hold a legislator's interest. Remember, however, no name call-

ing. Remain polite but persuasive.

- Stress the impact at home. To make an impression, stress how your topic affects the local area and your company. Most legislators are extremely interested in what's happening in their home state or district.
- Ask for specific action. Decide what action you want your legislator to take and request it clearly. A letter before a critical vote can make a major impact, while the same letter a day late has none.
- Include your name and address. Mail the letter ASAP. Members of Congress will respond to your letter so be sure your name and address are readable. And for the best response, mail your letter as soon as it's ready. Timing is critical when legislation is pending. The suggested address style is:

The Honorable John Doe United States Senate (or House of Representatives) Washington, D.C. 20510

Dear Senator (or Representative) Doe:

Letters

Dear AFD:

On behalf of the students and faculty of the Western Michigan University Food Marketing Program, I would like to express our deep appreciation to the AFD for its generous contribution of \$1,000 to sponsor a new scholarship.

Thanks to the ongoing support of organizations such as the AFD, we feel confident that the WMU Food Marketing Program will continue to attract and graduate high-caliber students with the necessary skills, creativity, and dedication to help lead the food industry into the 21st century.

Sincerely,

Andrew A. Brogowicz, Chair & Professor of Marketing

Dear AFD:

Some vendors might feel a fellowship in this:

A Vendor's Wail

We, the Rodney Dangerfields of retail food marketing get no respect! The receiver plays hide-and-seek with us but does not seek.

Like the wolf in the story of the three little pigs, we stand outside the steel door, wanting in.

Pressing hard on the button of a bell (which probably won't work) we look around for a club to bump the door or we kick the steel door and hurt our toes.

The cold wind waters our eyes, rain pours down our collar and snow slushes

After 10 to 20 minutes of adding up our wasted time and dreaming of switches inside and out, connected to a flashing light, our eyes notice a sign reading "No Deliveries Accepted Today."

Your Honey Vendor, Bill Gant, Lazy B Honey Ranch

Thank You

The Associated Food Dealers of Michigan, Gil Hill and The Chaldean Merchants of Detroit sincerely thank the following companies for their generous donations to our Fourth Annual Seniors Picnic which was held at Belle Isle on August 18, 1994:

Value Wholesale Harbortown Market Save-A-Lot Value Food Center Fairway Foods Home Pride Food Center 7 Star Food Center Old Redford Food Center Melody Farms Taystee Baking Company Oaks Food Center Hygrade Food Products Coca-Cola Bottling Company of Michigan 7-UP Detroit Frito-Lay Sherwood Foods Nikhlas Distributors First Federal of Michigan F & M Distributors Ford Motor Company Michigan Consolidated Gas Company Junior Police Cadets: Division of Detroit Police Department &

Recreation Department
"The Seniors Picnic is our way of repaying Detroit seniors for their
years of faithful patronage," explained the AFD Executive Director,
Joseph D. Sarafa.

What's Happening At The Michigan Lottery?

We're all winners!

By Jim Kipp Acting Lottery Commissioner

Michigan Lottery retailers, get
ready to take a
bow. Thanks to
you, the Michigan
Lottery expects to
achieve a record
sales year (fiscal
year 1993/94) for
the third year in a
row and, most significantly, a record
return of revenue to
the state School Aid Fund.



This year the Lottery is expected to send over \$515 million to Michigan's schoolchildren and break an all-time gross revenue record with sales soaring to \$1.35 billion. Our Lottery retailers played one of the most important roles in this year's many successes. The Lottery has something to offer every player, but it's the Lottery retailer who has the most impact on the sale of Lottery games through good customer relations, point-of sale materials, winner awareness, in-store promotions. knowledgeable and enthusiastic emotions.

ployees and a competitive spirit.

The Lottery's retailers and staff will celebrate the most successful year in the

22 years since its inception. This year we estimate we will generate \$1.35 billion in sales, making this our third consecutive year for record sales. It's impressive to note that even though the Michigan Lottery is one of the smallest lotteries in the United States by head-count, we're in the top 10 for sales and return of revenues to education. In addition, we expect statewide retailer commissions to be up over last year's record year.

Each year as Michigan's schoolchildren return to the classroom in the fall, the attention at the Lottery turns to its mission: to maximize revenue to support public education in Michigan. We will have a record return to schools this year. We're going to break the old record set in 1989-90 and blast past the \$500 million mark for the first time. We estimate we will return an impressive \$515 million to education this year.

Michigan Lottery revenues have contributed nearly \$6 billion to the state's public education system. Approximately 40 percent of all Lottery proceeds go directly to the state School Aid Fund each year. Without the Lottery, the burden of maintaining the same level of funding would cost every Michigan household an additional \$125 in taxes each year.

The Michigan Lottery expects to break an all-time record in sales this year, and

generate the largest contribution to education since the inception of the Lottery.

Now that's something to celebrate!

More big news! In October, the Michigan Lottery will offer players the opportunity to play the popular "Cash 5" game five days a week, which means increased sales, increased commissions and increased store traffic for our retailers!

The Bureau will increase the number of little lotto drawings from four days to five days starting October 5. "Cash 5" will be drawn on Monday, Tuesday, Wednesday, Thursday and Friday.

The "Cash 5" game will be reintroduced to the public in a two-phase marketing program. The first phase will inform players of the new drawing schedule through point-of-sale and radio advertising throughout the month of October. The second phase will involve a sales promotion, which will also be supported with point-of-sale, radio and newspaper advertising in November.

In addition, the Michigan Lottery Bureau will introduce three new instant games, "3 Times Lucky," "3 Point Shot," and "Holiday Cash," which will go on sale at nearly 9,000 retailers this October.

"3 Times Lucky," which goes on sale October 3, offers players the chance to win up to \$3,000 in great cash prizes. To win, players must match the "lucky number" to any of the five numbers in the "play area." One match wins the amount in the prize box, two matches doubles the amount and three matches triples the prize.

The Lottery will introduce "3 Point Shot" on October 17. Players can win up to \$3,000 in the exciting new "3 Point Shot" basketball instant ticket. If "your score" beats "their score," players win the prize for that game. There are three "games" on each ticket, which means players can win up to three times on each ticket!

For the first time ever, the Michigan Lottery will introduce a \$2 instant ticket for the holiday season. The new "Holiday Cash," which goes on sale October 31, offers players the chance to win great cash prizes up to \$25,000! If any of "your symbols," players win the prize shown below that symbol(s). Players can win up to 10 times on this game. It's the perfect holiday gift!

Finally, more than one million entries were received by the Lottery for the exciting Michigan Lotto Sweet 16 Giveaway second-chance sweepstakes promotion.

The last two Sweet 16 prizes, the sporty

See Lottery page 20.

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Legislative Profile

Glen Steil—Michigan Senator and successful businessman

by Joe Kyriakoza

With his knowledge of business and his political savvy, Glenn D. Steil (R) has become both a successful businessman and Michigan Senator.

In college, Steil's plans were geared toward business and later in his life he found an interest in politics

"I wanted to devote a few years of my life to public service-to make a difference," he said.

Steil was sworn into office in the Michigan Legislature in April 1994 after a special election in the 32nd Senatorial District. He represents part of Kent County, including Grand Rapids.

Steil is currently the CEO of Compatico, an office furniture warehouse, where he has been employed since 1989 when he was hired in as its president. Steil is also the Chairman of the Board for Kentwood Office Furniture.

Coming from a business environ-

ment, Steil is transferring his successful management techniques to his work in the Legislature.

"I do not believe any business op-

erates differently,"
Steil said. "You
have to make a
profit, you have to
limit margins and
you have to be honest, civic-minded,
and hard-working.

He continued by adding, "If there's less government control, there is more of a chance to be successful."

Steil believes that the Single Business Tax (SBT) dampens

Michigan's business climate.

"The SBT is a deterrent to the hiring of employees and the starting and growing of businesses in Michigan," he said.

Steil's plans for the future include

attempting to lower the impact of the SBT, and lowering health care premiums. However, the most important long-term goal Steil has is to make

Michigan a state in which business cooperates with government and the government cooperates with business.

"I want more people employed with more prosperity," Steil said. "Governments shouldn't make mandates that businesses must pay for."

concerns about small business, Steil is also interested in issues relevant to education, and lowering the crime rate. He is the chairman of the Senate Committee on Education and he feels that the education system lacks some important elements.

"Our system lacks free choice," Steil explained. "We need more charter schools and schools of choice."

He also feels that certain teachers should be recognized for their hard work by receiving merit pay. However, he is disgruntled by the fact that Michigan has some of the highest paid teachers in the United States yet Michigan continues to have some of the lowest test scores in the country.

Steil has participated in a number of civic activities throughout his life, but the most important one to him was being president of the Youth Commonwealth.

"The more we help young people in the inner city, the more chance they have of becoming productive adults," Steil said.

Although many small business owners are concerned about the effects of crime and violence, Steil doesn't believe gun control is the answer.

"Unless we start controlling the perpetrators committing the crimes, we shouldn't control registered guns," he explained. "Most crimes are committed with unregistered guns."

Steil is a member of the Senate Committee on State Affairs and Military/Veteran Affairs. As a veteran of the U.S. Coast Guard, he feels strongly that veterans from Michigan should be helped.

"I'd like to see the state make sure veterans are involved in every facet of employment in the state," Steil explained.

Steil is committed to improving the business climate in Michigan and he is making it a priority to address the concerns of the small business owners in our state.

If you wish to contact Senator Glenn D. Steil, you may write him at: Room 410 Farnum Building, Lansing, MI 48909 or call (517) 373-1801.

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Made in Michigan Since 1928



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VARIETY FOODS INC. Warren, MI 48092 810-268-4900

Customers under the influence

What do you do if a customer is "under the influence" of drugs or alcohol and causing a disturbance in the store or the parking lot?

First, remember they could be dangerous. Especially if drugs other than alcohol are involved. Even if the aroma indicates alcohol and the demeanor suggests little threat of violence, it's best to call the police and have them escort the person off the premises. Although in some people, alcohol may depress activity, that is not true in everyone. There's also the possibility that any number of illegal drugs

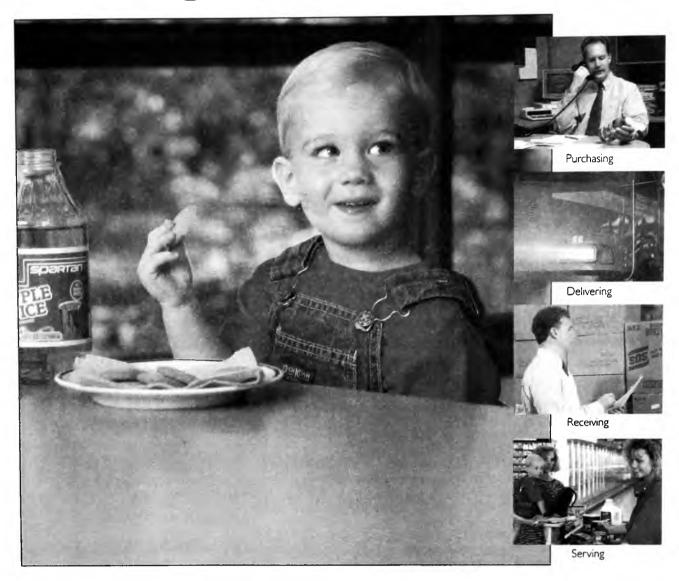
could be in the system. Multiple drug use is common.

Until the police arrive, or if it is a customer you know, you might consider this. If the person is inside the store, walk up to the individual and take his or her arm gently. In a friendly voice, say something like, "Come on over here, I want to talk with you."

Remain kind and non-threatening. Call a family member or the police to come and take the individual home.

Do not, under any circumstances, assist an inebriated person to a personal automobile.

Pleasing the Gustomer...



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When Inkster retailers were unfairly charged with selling to a minor in a sting operation, who was there to defend them and win the case?	AFD
What trade association offers you the most health care options from providers such as Blue Cross Blue Shield, Health Alliance Plan and SelectCare?	AFD
When the legislature wants to pass bills that will cut your business profits, who is there to represent you in Lansing?	AFD
If you want to double your pay phone commissions who you should call?	AFD
If you want to save 25% on American Express Money Orders what association must you belong to?	AFD
When you need questions answered about the Liquor Control Commission, the Michigan Lottery or the Department of Agriculture who can answer them?	AFD
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Fax Number (810) 557-9600 or (800) 66-	

Michigan Recipes

Pancakes with Apples or Blueberries

3/4 cup unbleached pastry or all-purpose flour

1/2 cup whole wheat pastry flour

1 Tablespoon baking powder

1 Tablespoon sugar

1/4 teaspoon salt

1 beaten egg

1 cup milk, sour milk, buttermilk, or yogurt*

2 Tablespoons butter, melted

1 cup blueberries or finely chopped apples

Sift flours with baking powder, sugar, and salt. Combine egg, milk, and butter. Add to dry ingredients and stir just until flour is moistened. (There will be lumps which will disappear on cooking.) Add fruit. Bake on moderately hot griddle. Flip when uncooked surface is full of bubbles. Serve with butter and Michigan maple syrup.

*To make sour milk, buttermilk or yogurt pancakes add 1/2 teaspoon of baking soda and cut baking powder to 2 teaspoons.

1/2 cup toasted cashews, almonds, or sunflower seeds

Mix apple with lemon juice. Add carrots, honey and yogurt. Toss.

Carrot Apple Salad

2 carrots, scrubbed and coarsely grated

1 teaspoon honey, warmed for easy mixing

1 cup of sprouts (alfalfa or Daikon radish)

Sprinkle sprouts and nuts or seeds on top.

1 apple, peeled and chopped

2 teaspoons lemon juice

1/4 cup of plain yogurt

1 lb. raw pasta, plain, or vegetable, shells or fettucine

1/3 Cup of olive oil

1/3 cup of red wine vinegar

1/2 teaspoon of salt

4-5 basil leaves, minced or 1 teaspoon dried

1/4 lb. feta cheese

1 small red onion, minced

black pepper, freshly ground

Michigan vegetables on hand:

tomatoes, cauliflower, broccoli, green peppers

Boil noodles until al.dente. Rinse noodles and drain thoroughly. Toss noodles while still warm in olive oil. Cover and chill for 30 minutes. Add remaining ingredients and mix well.

Editors note: Prince is a Michigan producer of pasta

Winter Squash Soup

Pasta Salad

3 cups pureed winter squash or pumpkin

2 1/2 cups water or stock

1/4 teaspoon dry mustard 2 Tablespoons butter

1 cup orange juice 1/2 cup onion, finely chopped

1/2 teaspoon ground cumin

1/2 clove of garlic, crushed cayenne pepper, a few dashes

1/2 teaspoon ground coriander

1/2 teaspoon cinnamon

3/4 teaspoon ground ginger

salt to taste

Combine squash with water and juice in soup pot. Saute onion, garlic, spices, and salt in butter until onion is soft. Add to soup. Bring to a simmer and cook gently, stirring often to combine flavors. Taste to correct seasoning.

Serve topped with sunflower seeds that have been stirred with a small amount of soy sauce in a skillet over moderate heat until seeds have absorbed the soy (2 tsp. soy to 1/4 cup of sunflower seeds). Also good topped with yogurt and chopped almonds. Serves 4-5

Cut these out, photocopy them and group together to merchandise Michigan Products

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Retail Profile

Catering to the lunch crowd

by Wendy G. Waldrep

With a fresh salad bar, two different soups every day, and plenty of fresh sandwiches made daily, Bottles and Bytes is aggressively seeking new and varied customers.

Located on Rochester Road in Troy, one is first drawn to the unusual spelling of their name. No, Bytes has nothing to do with computers. It is the Old English spelling for a little



(L-R) Operation Manager Christine Marshick and Day-to-day Manager Kim Lazer.

something to eat.

Specializing in carryout lunches, they cater to the light industry that surrounds the store. Whether it's the man in the suit and tie, or the guy in the jeans and bandana, their lunchtime crowd is always busy.

Owned by Joyce Russell, Bottles and Bytes is operated and managed by Christine Marshick. She oversees and manages the day-to-day operations, which consumes a large part of her day. "I set the pricing, and it is nice to know that I am trusted in all aspects of the operation of the store."

Marshick, 28, began working for the Russells when she was 17, at their Bottles and Stuff store in Livonia. Having just graduated from Oakland University with a B.S. in Education she is eager to utilize her degree, but is melancholy about leaving the business. She is hoping to still work in the store on a limited basis, while pursuing her teaching career.

Training is probably the most important aspect of this business," says Christine. "Our employees stick around and have a good rapport with customers. They are industrious and enjoy being helpful and friendly."

While it is tough to get help, and most small businesses are struggling to find workers, Bottles and Bytes has a strong and loyal work force. They value their employees, and let them feel that they are a valued part of the team. And it shows.

The most serious aspect of their busness is dealing with the underage drinkers. "We initially would not sell any alcohol to anyone regardless of whether they were 21 or 81 without I. D., but we found it hurt our business. Now, we have an age button on our register which has to be punched before an alcohol sale can be completed."

With "decoying" being a constant threat, they stress to all employees the necessity to verify age, and the button serves as a double check.

"I would love to see the state make it a law that you have to show I.D., no matter what your age is," states Marshick. "This way, the person who is illegally purchasing is also held accountable, and the honest merchant who doesn't want to sell to underage clients is not made to feel so isolated, when they ask for identification."

After 12 years in business, Bottles and Bytes continues to strive for not only quality in their fresh hamburgers, deli products, and pizzas, but for a consistent and friendly atmosphere for their varied clientele.

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For 60 years, Oven Fresh has been proud to call Michigan home. Every Oven Fresh product is developed and delivered straight to your shelves from our Michigan bakery so your customers can enjoy the maximum freshness and taste.

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Hubert Distributors donates truck

Hubert Distributors, Inc., the Anheuser-Busch wholesaler in Oakland County, donated a used GMC tractor (and trailer) to the Pontiac Fire Department in a ceremony which was held on Wednesday, August 3, 1994. The keys were handed to the City of Pontiac at the Hubert Distributors offices in Pontiac.

The Pontiac Fire Department will use the equipment to transport and store Technical Rescue equipment. It will be used through Oakland County and, possibly, Southeastern Michigan. Alice Gustafson, President of Hubert Distributors, stated, "When we heard of the need for the equipment, we analyzed our current fleet of trucks and found the perfect match."

Hubert Distributors regularly uses dozens of these tractor/trailer combinations to deliver nearly four million cases of Budweiser, Michelob, Busch, and other Anheuser-Busch products each year. Gustafson also stated, "When conducting business, the company has tried to exemplify the same quality, dedication, and care that goes into all of the fine beverage products made by our supplier, Anheuser-Busch. Hubert Distributors, Inc. looks forward to continuing its high level of customer service and being a good corporate citizen well into the future."

"The City of Pontiac is very grateful for Hubert Distributors generous donation of a tractor-trailer rig to the Pontiac Fire Department," said Mayor Harrison. "This is a terrific example of the public-private partnership necessary to make Pontiac a better place in which to live and work."

Spartan Stores enjoy increase in annual sales

Spartan Stores, Inc., announced record sale of \$2.19 billion for the fiscal year ending March 26, 1994. This represents an increase of \$131 million, or 6.4 percent. J.F. Walker

Company, Inc., purchased by Spartan in November of 1993, contributed a major portion of this increase.

Spartan paid \$17.6 million in incentive rebates to retailers, virtually unchanged from the previous fiscal year.

Re-elected to Spartan's Board of Directors during the July 27 annual shareholder's meeting were Glen A. Catt, Glen's Markets; Daniel L. Deering, Tom's Food Markets; Parker T. Feldpausch, Feldpausch Food Centers; and Patrick M. Quinn, Spartan President and Chief Executive Officer.

Other Board members are Roger L. Boyd, Hillsdale Market House and Bob's Market House; Ronald A. DeYoung, Great Day Foods; Bryan G. Hettinghouse, Harding's Markets West; Donald J. Koop, Family Fare; Stanley S. Levandowski, L&L Shop Rite; and Russell H. Van Gilder Jr., Vg's Food Centers.

Distribution rights for Campari Aperitivo awarded to The Paddington Corporation

Davide Campari Milano is an independent company founded in 1860 in Milan, Italy. Today, Campari is marketed in over 170 countries, selling 2.8 million cases, making it the 28th largest brand in the world.

The Paddington Corporation is the exclusive United States importer of J & B Scotches, Bailey's Original Irish Cream; Di Saronno Amaretto; Rumple Minze Peppermint Schnapps; Goldshläger Liqueur; Malibu Caribbean Coconut Rum.

"Family Talk About Drinking" now available

Hubert Distributors, Inc., Oakland County's distributor of Anheuser-Busch beers, has taken a step in the prevention of illegal underage drinking.

"Family Talk About Drinking" gives parents helpful advice on discussing expectations, peer pressure and respect for the law. It is a set of guidebooks and video which was developed by authorities in alcohol research, education and family counseling.

Alice Shotwell Gustafson, president and CEO of Hubert Distributors said, "Whether we're sending our children off to school in the morning or off to college for the year, let's remember the key role we as parents play in helping them learn to make responsible and healthy decisions."

The guidebooks and video are available free of charge to those who call (800) 359-TALK (specifically ask for the video) or call Hubert Distributors at (810) 858-2340, ext. 228

The guidebooks are also available in Spanish.

Retail sales of home baking products grew in 1993

In 1994 sales will hit \$3.233 billion with growth of 0.9%, according to a new study by Packaged Facts that blames the economy for the category's anemic performance.

Packaged Facts president David A. Weiss believes the market is affected by what he calls "the anxiety decade."

"Home baking is not like the yacht market," Weiss said. "It's not a category that one would expect to suffer from fallout from a recession, but the numbers make it clear that it did."

According to Weiss, people are so stressed out by earning a living in today's economic climate that "No one has time to cook. At this point, home baking is strictly a luxury for people with time on their hands."

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Former Faygo President Dies

Morton Feigenson, the longtime president of Faygo Beverages Inc., died September 11 at Henry Ford Hospital in Detroit. He was 77.

Feigenson helped to transform his company's gross sales from \$1 million to \$130 million over four decades. He implemented affirmative action programs in the 1940s, long before such programs were offered.

Established in 1907 by Feigenson's father, Perry and his Uncle Ben, Faygo Beverages Inc. was located at Beaubien and Erskine near the downtown neighborhood of Paradise Valley. The soda pop company is now located at Gratiot and Leland.

As an Army medic in World War II, Feigenson received the Silver Star for bravery after he rescued a soldier in a minefield. He graduated from Wayne State University Law School and then took over Faygo with his cousin Philip Feigenson in the late 1940s.

Faygo was bought in 1986 by TreeSweet Companies of Houston and resold to National Beverage Company in 1987.

Most of Faygo's products are bottled in Michigan and sold in 40 states.

Both Feigenson and his late wife, Jackie, were a major force behind Detroit area art. They were also supporters of many causes including Allied Jewish Campaign and Operation Exodus, as well as the United Negro College Fund and Michigan Council for the Arts. He was also elected to his neighborhood co-op last year.

Survivors are brothers Herman and Fred and a sister, Regina Becker.

Services were held on September 12 at the Ira Kaufman Chapel in Southfield. Burial was at Clover Hill Park Cemetery in Birmingham.

Patrick M. Quinn **Elected to FMI Board**

Patrick M. Quinn, president and chief executive officer, Spartan Stores, Inc., Grand Rapids, MI, has been elected to the board of Food Marketing Institute (FMI). The election was held during the 1994 FMI Supermarket Industry Convention and Educational Exposition.

Quinn started his grocery career as a sales representative for Nabisco. In

1973, he joined D & W Food Centers, a supermarket company based in Grand Rapids, as executive vice president for marketing and sales. In 1985 he was appointed to his current position with Spartan Stores.

Quinn is on the board of Old Kent Bank, the Michigan division of the American Cancer Society and the U.S. Marines Youth Foundation. He serves as chairman of the board of trustees of Aquinas College, chairman of the board of The Right Place of

Grand Rapids, and as a member of the advisory council for Michigan Special Olympics. He served as chairman of the United Way of Kent County in 1988, was a recipient of the "Communicator of the Year" award by the Public Relations Society of America in 1990 and the "Tree of Life" award by the Jewish National Fund in 1991.

Quinn received a B.S. degree from Aquinas College.

The DCHA Bank **Robbery Poster Program pays** another reward to AFD member

The DCHA Clearing House Association has paid out another reward to an AFD member as part of their robbery reward poster program. Store owners who put up the poster are eligible for a \$200 reward if one of their customers contacts the FBI or police and identifies a bank robber.

from DCHA member Herb Kaltz (second from right) of Comerica Bank. DCHA chairman, Jeff Rolph (left), of Standard Federal Bank, and Special Agent Terry Booth (right) of the FBI look on. The fourth poster in the program was mailed out in late August.



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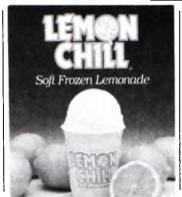
Making Cellular Simple

Products

Two new frozen products available in Michigan

Tom Davis and Sons Dairy Company recently announced the availability of Mike's Original All Natural Cheesecake Ice Cream and Lemon Chill products to Michigan.

Mike's Original All Natural Cheesecake Ice Cream is made with real all natural cheesecake ingredients



blended together with super premium ice cream. Dessert lovers can enjoy this treat in pints, novelty sticks and "gramwich" ice cream sandwiches. Company owner Mike Rosen said he developed this dessert idea several years ago when he used to snack on frozen slivers of his wife's cheese-cake which she had prepared the day before and would forget to thaw out after rushing home from work.

Lemon Chill is a soft frozen dessert manufactured by Lemon Chill & Moore of Dallas, Texas. Lemon Chill



started in the amusement park industry and is rapidly expanding into retail pints and half pints, soft serve and stadium packages. It all comes in cherry and strawberry with additional flavors to follow next season. Retailers may have seen this product in the Michigan area at the Detroit Zoo, Cedar Point and in many local ice cream parlors.

For more information on Mike's Original or Lemon Chill, contact Tom Davis and Sons Dairy Company at P.O. Box 37157, Oak Park, MI 48237; or call (810) 399-6970 or fax (810) 399-6196.

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New size for Swanson® Premium Chunk White Chicken



Swanson® Premium Chunk White Chicken is debuting in a new 10-ounce family size.

Swanson Premium Chunk White Chicken is made with 100% skinless breast meat packed in water, with no MSG added. It's 98% fat free, with a 2.5-ounce serving contributing only 80 calories.

New 10-oz. Swanson Premium Chunk White Chicken is now available nation-wide. The product is supported by trade and consumer promotion. Suggested retail price is \$3.29.

Campbell Soup Company, based in Camden, NJ, is the maker of Swanson canned poultry products.

Dial announces new cleaning product

Killing germs and disinfecting have always been a main concern of the customer.



The Dial Corporation of Phoenix, Arizona, is announcing a new product to further enhance its place in the market. Beginning October 1, Dial will be available as dishwashing detergent. It will continue to emphasize the product as a safe antibacterial cleaner for your dishes, while still being tough on greasy and bakedon foods.

They will utilize strong in-store couponing and support programs, as well as a unique selling proposition for the TV audience.

Dial will continue to address consumers needs as they push into the future with products that both satisfy their concerns for safety as well as performance.

Lysol introduces new formula

Lysol, the all-purpose cleaner, is introducing it's new, thick formula with bleach.

Lysol Plus Bleach cuts through dirt, grease and stains. With its thicker formula, the consumer won't have to deal with the frustration of the product running down the walls or off the countertops as they attempt to disinfect and clean. Mixing both bleach and powerful cleaners together offers more grease cutters than other leading bleach cleaners.

Lysol Plus Bleach is the one powerful cleaner, that accepts that grease and stains happen, but you don't have to live with them.





W.I.C. News

New statewide accounting system

The State of Michigan implementing a new statewide W.I.C. accounting system called M.A.I.N. Effective October 1, 1994, all state departments will be required to process all W.I.C. payments through MAIN. They anticipate there will be no delay in payments with the switch to the new system.

However, as with any new system, unforeseen issues may arise. When you receive your first payment from the new system, you may notice some minor differences with your payment such as the format of information provided on the check stub. It is planned to keep you informed of any significant modifications and/or delays in payment.

Do not hold redeemed coupons in anticipation of these changes. Please submit coupons to the Michigan Department of Public Health consistent with your current process.

Also, you should have recently received a booklet from the Michigan Department of Management and Budget entitled "Vendor/Payce Reg-

istration Packet." Included in this booklet is a registration form that you are required to complete and return to the State of Michigan. The information on this form will be used by the MAIN system when making payments. Failure to complete and return this form promptly will result in payments being withheld.

If you need a booklet or have further questions, please call the Department of Management and Budget at (517) 373-4111 for assistance.

—WIC Vendor News

Project Fresh

Between June 1, 1994, and October 31, 1994, special WIC coupons with a value of \$2.00 and redeemable only for fresh fruits and vegetables are being distributed to eligible WIC participants in selected areas of the state.

These special "Project Fresh" coupons may not be redeemed by WIC authorized vendors.

Project Fresh is a special program to provide fresh fruits and vegetables to WIC participants through authorized farmers' markets in selected counties throughout Michigan.

—WIC Vendor News

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Postal Service formally proposes 10.3% increase in mail prices

The U.S. Postal Service formally proposed a 10.3 increase in mail prices, raising the cost to mail a first class letter to 32 cents.

The rate proposal was the first across the board increase the agency has filed, and it went to the independent Postal Rate Commission with the support of a broad coalition of commercial mailers.

The Commission has ten months to study and then vote on the case. Its findings are returned to the postal governors who must vote again on the recommendations before they become final.

The new rate schedule is expected to last only two years, with another increase in 1997.

The increase was made in light of a pledge for more cost cutting by USPS.



Promoting wellness within the Pharmacy

Improving Manager/ Pharmacist Relations and Visibility

If your store features a pharmacy, a recent FMI Pharmacy Conference offers helpful suggestions on how you can optimize sales and improve store manager and pharmacist relations.

The conference was attended by the country's leading supermarket pharmacy retailers, pharmaceutical manufacturers and drug wholesalers.

Many participants noted that store managers do not fully understand the pharmacist's job. To help educate managers they suggested:

- Mandatory programs where managers work in the pharmacy for a period of time.
- Weekly or monthly meetings between the pharmacist and the store managers.

Many suggestions addressed recruiting problems. To help recent pharmacy school graduates overcome apprehension about working in supermarkets, the participants suggested that:

- The pharmacist be invited to management meetings.
- The pharmacy be treated as a major department, equal in importance to all others.
- New pharmacists report to senior practitioners.

Pharmacy Location Important

Participants in a separate idea exchange discussed how to help customers take advantage of the in-store pharmacy. Visibility and convenience were mentioned most often:

- Place pharmacy just before checkout or near the front of the store.
- Increase the number of pharmacy checkout lanes.
- Provide convenient hours of operation
- Add a drive-up window to enable customers to pick up prescriptions quickly.
- Set aside reserved parking for seniors.

To generate interest in the pharmacy:

- Offer coupons for store products with the purchase of a prescription.
- Advertise acceptance of third party insurance plans.
- Create consultation areas where customers can meet the pharmacist.
- Use database marketing for refillreminder cards and advertisements.
- Integrate pharmacy with health and beauty care products.

Operators can also increase sales by promoting over-the-counter (OTC)

products, especially prescription drugs recently switched to OTC sta-



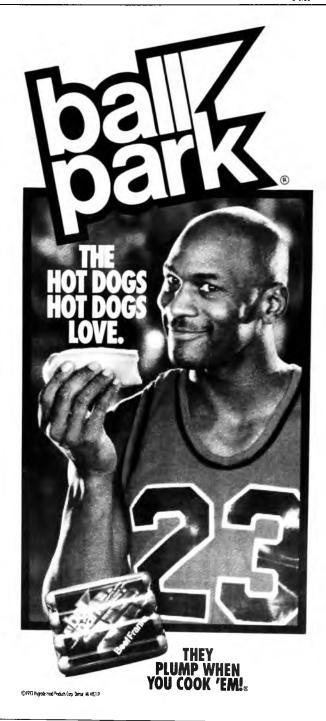
Grocers' Forecast

In 1994, grocery store sales will reach between \$375 and \$386 billion. Economic growth and new competitive retail strategies will be key factors in guiding the industry's progress this year. Sales in 1993 for grocers totaled approximately \$369.5 billion, according to preliminary Census Bureau estimates. This is a 2.6 percent increase over 1992.

This 1994 estimate is based on food price increases in the one to

three percent range, with .5 to 1.5 percent gain in overall physical volume. Also noted was that for all of 1993, inflation-adjusted grocery store sales were flat, up just 0.1 percent from 1992. This was about equal to results of the previous year. However, performance showed steady improvement as 1993 progressed with sales in the final two quarters of the year representing the first back-to-back quarterly increases in the past three years.

—FMI



Michigan Products

from page 1.

superior products.

Michigan ranks first in 10 crops: red tart cherries, navy beans, potted geraniums, soft white wheat, cranberry beans, cucumbers, blueberries, and black turtle beans. It ranks second in apples and purple plums; third in asparagus, celery, veal, red kidney beans, small white beans and mushrooms; fourth for carrots, sweet cherries, tomatoes, and snap beans; and fifth for grapes and maple syrup.

Michigan produces more varieties of fruits and vegetables than any other state with the exception of California.

There are 338,000 acres of fruit and

vegetables grown in Michigan. Incredibly, that accounts for only 3 percent of the land in our state.

"I believe agriculture has seen one of the most progressive and significant years in Michigan," Guyer said. "Governor Engler has been supportive with funding for research and the Legislature has been excellent in their support as well."

There are reasons why Michigan's food products are so popular and according to Dr. Edward Heffron, Director of the Food Division, Department of Agriculture, it has to do with safety and cleanliness standards.

"Michigan is a leader in setting standards in safety and cleanliness for food products," Heffron said. "Our industry has supported and sets high standards from the beginning."

"Retailers become accustomed to meeting these standards and the customer becomes accustomed to buying a better quality product," Heffron said.

He continued by stating that there are two safety concerns in food products which Michigan inspectors look for.

First is posticide or chemical contaminants in fruit or vegetable products. Michigan tests samples for chemicals that would normally be used by farmers.

Second, products are tested for micro biological fungus and other toxins. Products are examined for small parts of yeast, mold and rot. Only about half of the states do this testing.

Heffron also noted that there have been many changes in produce depart-

ments

Heffron said, "For example, instead of finding a certain product in the department only when it is in season, now it is available most of the year."

Heffron also stated that the availability of biotechnology makes more foods that are "quality stable." For example, more apples maintain crispness longer.

The agricultural industry has a significant impact on Michigan's economy. For example, this year's apple crop is estimated to bring in \$225 million.

With the increased production of fruits and vegetables, in-state processing has grown as well as agri-tourism—roadside markets, sales outlets and farm markets.

Per capita consumption of fresh, canned, frozen and dried fruits and vegetables has risen as well. In 1988, 487 lbs. were consumed and that figure rose to 515 lbs. in 1992.

All things considered, it is safe to assume that Michigan will continue to be a dominating force in the production of quality food products for years to come.

Cellular One

from page 1.

of mind that comes from having access to instant communication if trouble arises."

This new Cellular One program is available to AFD members in good standing who commit to a minimum two-year cellular service agreement. Every time AFD members use their celluar phones, they support the continued promotion of the Cellular One/ Associated Food Dealers of Michigan program.

For more information on this new member benefit, call Judy at the AFD offices (810) 557-9600, or Cellular One at (800) 45-CELL-1.

Lottery

from page 1.

Mustang Convertibles, were given away last month.

Two of each of the following cars wer given away in the Michigan Sweet 16 promotion: Ford Probe, Oldsmobile Achieva, Dodge Shadow, Jeep Cherokee, Ford Mustang, Pontiac Grand Am, Buick Skylark, and Ford Mustang Convertible.

Our plan is to keep Lottery excitement alive with more promotions throughout the year. I encourage everyone to keep the momentum building with in-store promotions, ask for the sale and prominently placed point-of-sale materials.

Again, thank you for your continued support of the Lottery and your efforts to promote the Lottery's entire "family of games." It's a record year and we're all winners!





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We're Taking Workers Compensation Costs In A Different Direction

The CoreSource Approach

If you're buying your workers compensation management from the lowest bidder, then your costs are probably moving increasingly upward. In today's environment, quick fixes just don't work. At CoreSource, we focus on innovative up-front strategies to reduce total costs and increase productivity without sacrificing the quality of care for your employees. Our clients, through investments in innovative, comprehensive programs, are breaking industry trends and report that workers compensation costs as a percent of payroll are actually decreasing compared to a national increase of 12 percent annually.*

Our workers compensation programs not only pay claims, but focus on prevention and cost controls in all facets of the program. The results: fewer claims per employee, reduced lost time and lower overall program costs.

Local Perspective, National Resources

CoreSource combines the resources of a national operation with the responsiveness of a local company. From our 25 regional offices, we manage \$2 billion in client programs covering 1.5 million lives.

CoreSource Clients Average Workers Compensation Costs As a Percent of Payroll 2.44% 2.24% 1990 1991 1992 Note: Data taken from a sample of 76 CoreSource Workers Compensation clients

Proven Results

On average, CoreSource program costs, as a percent of payroll, have dropped more than 36 percent over a three-year period.

The United States' workers compensation system is in crisis but we continue to find solutions. We're CoreSource. Let us build a solution for you. For More Information, Call Toll Free: 800 482 0615.

*Social Security Administration

CORESOURCE

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For over 27 years. Nu-Ad has serviced the food industry with top quality handbills, circulars and inserts that bring your message to your customers with timeliness and style; We can also supply all of your standard business printing needs.

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17630 EAST TEN MILE ROAD . EASTPOINTE, MICHIGAN 48021





Creative juices inspire burger of the future

by Shannon Swanson Taylor

Since 1988, Ray Pleva's Products, Inc. has been developing and promoting cherry-enhanced meat products. In December of 1991 Plevalean® was introduced. It is a 91% lean ground beef that incorporates the Pleva concept of enhancing processed meats by using red tart cherries.

During a period of declining beef consumption, Pleva's has stayed on the edge of meat technology and has developed some significant solutions. Plevalean answers the demand by consumes for leaner ground beef while providing numerous additional advantages in the areas of nutrition, taste, preparation and storage.

"It's the burger of the future," says Ray Pleva, owner of Pleva's Meats in Cedar, near Traverse City.

Plevalean won Michigan's New Product of the Year Award in 1993. The award was based on ingenuity of concept, engineering and total contri-



Ray Pleva holding a tray of fresh ground Plevalean®.

bution to the economy of Michigan.

There are many advantages to Plevalean to regular ground

beef. Lean ground beef has low fat, protein, lower cholesterol and fewer calories. However, Plevalean has all that and more. Plevalean is juicier, tender, has extra vitamins, is fast cooking, has less shrink, not as heavy, less filling, easy to digest, seals itself while cooking, is tastier plus much more.

There are many different products which include the cherry enhanced flavor besides Plevalean. They are: Fresh Cherry Pork Sausage, Pizza Sticks, Smoked Italian Cherry Brats, Italian Cherry Sausage, Italian Cherry Pre-Cooked Pizza Sausage, Cherry Pepperoni or Sausage for Pizza Topping, Chorizo Cherry Sausage, Sumer Sausage, Cherry Pecan Pierogis, Cherry Italian Pierogis, Canadian Bacon, Bratwurst and Polish Sausage.

The product is currently being served in Western Michigan University's student cafeteria and in school lunch programs in Leelanau County, Traverse City and Elk Rapids. It is also used in the Great Oaks

Country Club of Rochester Hills, Elias Brothers Big Boy Restaurants of Traverse City, and in the cafeteria of Northwestern Michigan College.



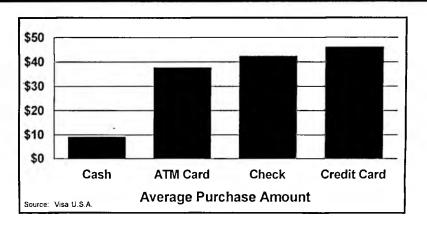
Ray Pleva with a cart of Cherry Pepperoni Snack Sticks and Polish Sausage.

Pleva said that some people who normally cannot eat sausage can eat the Pleva products because of the ingredients and the way they put their product together.

"When people come back into my store and say they can eat my product but not other sausages, that is the biggest compliment," Pleva said.

Plevalean is one small store owner's creative idea that has the potential to positively impact Michigan agricultural economy for a healthy fu-

Looking for a way to increase your sales?



By accepting credit cards and ATM cards, not only are you offering your customers more ways to pay, but you may also increase the amount they spend in your store!

Plus, if you join Michigan Bankard™ Services' (MBS's) credit card processing program designed for AFD members, you can help control your costs with our low Visa and MasterCard credit card processing rates and our award-winning chargeback protection. Other great benefits of the MBS program are toll-free merchant support around the clock, the latest in POS terminals, and check guarantee services.

Call Judy Mansur, Associated Food Dealers, at (313) 557-9600 or 1-800-66-66-AFD for details on the MBS credit card processing program for AFD members.

Michigan Bankard Services is a division of Michigan National Bank, Lansing, Michigan

Made in Michigan Company Profile

TeleCheck-Looking Back on 15 Years of Progress and Change

by Arhtur A. Nitzsche President, TeleCheck



As
TeleCheck
Michigan
celebrates 15
years in business, we are
amazed at
the changes
both the retail marketplace and

check acceptance industry have experienced.

When TeleCheck Michigan was launched 15 years ago, we had to go out and sell the concept of check guarantee. Many retailers didn't know what it was all about. Certainly the consumer didn't understand. What a difference a short decade and a half can make! Consumers now call us and ask that we make efforts to sign up a certain store.

Fifteen years ago, there were few—if any—membership clubs, category killers or big box retailers in Michigan. Although these specialized retailers have been around for many years, historically Michigan was overlooked as a lucrative market. As a result, we are one of the last to experience this heavy growth.

In this age of technology, everyone, consumer and retailer alike, has become more demanding of 21st century service. TeleCheck itself has had to become ever more sophisticated to meet the changing needs of both consumers and retailers.

In the last 15 years, we have also gone from 90 percent of verification calls being handled by operators to more than 95 percent automated calls, the vast majority coming from point of sales terminals. For the retailer, this means approval within 10 to 15 seconds. The retailer can handle many more checks written in much larger amounts, even by customers who have written numerous checks in an hour or two of serious shopping.

Retailers have also experienced the advent of technology. Tracking inventory through a computerized system enables merchants to know immediately what is selling.

All this sweeping change has produced a win-win-win situation: for TeleCheck Michigan, for the retailer and for the consumer.

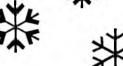
It's called progress, and still more lies ahead.

*

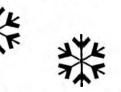
Attention All 1994 Trade Dinner Sponsors:



The Associated Food Dealers 78th Annual Trade Dinner is on January 20, 1995 at Penna's.







All 1995 Trade Dinner Sponsors will be featured in a professionally edited slide presentation that will be presented on center stage at the Snowflake Ball. No more speeches; a professional 5-7 minute slide presentation will highlight and thank all sponsors with the class and prestige you deserve.

The sponsorship packages are the same as 1994:

Gold Sponsorship

Silver Sponsorship

Remember over 1,000 industry leaders attend our dinner and many of them will be your customers!
Please consider sponsoring the 1995 Snowflake
Ball. For information about the sponsorship packages, contact Danielle at (810) 557-9600.





Michigan Sugar Company, Michigan-made for 88 years

Since 1906, Michigan Sugar Company and its growers have worked together making Pioneer Sugar the trusted name it is today. From grower... to you, naturally, Pioneer Sugar is 100 percent pure and has only 15 calories per teaspoon.

The company operates four sugar processing facilities in Michigan. These four facilities, located in Caro, Carrollton, Croswell and Sebawaing, are in the heart of the state's sugarbeet growing region. The company's subsiciary. Great Lakes Sugar Company, operates two Ohio facilities.

In addition to Pioneer Sugar, the company produces Peninsular and Great Lakes brands as well as numerous private labels. Pioneer brown sugar and confectioner's sugar complete the family of quality products distributed throughout an expanding midwest market.

Michigan Sugar Company is dedicated to quality and service to you and your customers. Michigan-made for 88 years, Pioneer Sugar is the brand you can trust.



THE POWER OF PARTNERSHIPS



AT MICHIGAN SUGAR COMPANY, WE LIVE BY PARTNERSHIPS.



© 1994 Michigan Sugar Company

AFD On The Scene



We could all learn a few things about line dancing from these gals having a good time at the Senior Picnic on Belle Isle!



The 1994 AFD Scholarship Winners, eight Pershing High School students and the Scholarship Committee enjoy a tour of Wayne State University in Detroit.

Hungering for a complete pizza program...

GET YOUR SHARE OF THE PIZZA MARKET!

Pizza outsells all other types of fast food. If your customers are ordering a delivery pizza to eat with the beverages they purchase at your store, why not sell them the pizza

Perky's offers a complete freshbaked pizza program that delivers the quality your guests are hungering for.



Perky's patnented Fresh Bakery Station

20 PIZZAS PER DAY RETURNS AN INVESTMENT IN JUST 6 MONTHS!

Perky's is designed to be like a franchise with everything included. But with Perky's there's no franchise fee or continuing royalties...just profit!

It's time to project a stronger bottom line and better serve your quests. You've heard of us, so call Perkys loday!



From frozen foods to Silver Penguins, Dorothea Paulin (left) and Ken Chadwick (center) from Kroger, store #590 are honored for excellence in merchandising and sales by the Natinal Frozen Food Association. Presenting the award was Joe Yurasek Jr. (right) of The Pfeister Company.



Nashwan Yaido (pictured) and his three brothers own and operate Beyer **Drugs and Plymouth Convenient Store** in Plymouth.



The college tour was just one of many mentor activities the Scholarship Committee planned for the 1994 Scholarship Winners and the Pershing Students.





FOR MORE INFORMATION, CONTACT

FOOD RQUIPMENT INCORPORATED

KENWORTH

food equipment co. 1200 GODFREY SW - GRAND RAPIDS, MI 49503 - (616) 243-8863

AFD On The Scene



Organizers of the 1994 Senior Citizens Appreciation Day work over a hot grill flipping dogs.



The faces behind the voices!

If you ever wondered what those people at the AFD look like, well here we are! (From left to right) Liz Arbus, Receptionist; Ray Amyot, Food & Beverage Report Advertising Sales; Harley Davis, Coupons; Michele MacWilliams, Food & Beverage Report Editor; Judy Mansur, Services; Mary Cooper, Office Manager; and Danielle MacDonald, Special Events.

Made in Michigan Company Profile

Oven Fresh/April Hill: fresh from the oven for 60 years!

In 1933, Oven Fresh/April Hill was founded on a commitment to integrity and excellence. A Grand Rapidsbased company from the start, Oven Fresh is the only state bakery producing exclusively and continuously in Michigan for over sixty years.

In the past few years, bakeries have faced many challenges; the logistical problems of the new nutritional labeling laws; increases in ingredient and business costs; fluctuating market demand which has lead to the increase in competition from many sides. Yet, few have been as up to the task as Oven Fresh/April Hill, Not only has Oven Fresh navigated these difficulties successfully, they have grown through these years.

When you see what Oven Fresh/ April Hill has to offer, it's easy to understand their success. They have consistently produced a quality product, with more variety than any other bakery. In fact, the product line has grown to more than 150 bakery items, with new products being tested continuously. Oven Fresh/April Hill also distributes over 300 related products to your store.

Oven Fresh/April Hill has always maintained their commitment to providing Michigan grocers with the quality and service this competitive industry demands. With fifteen branches, Oven Fresh/April Hill is able to easily give stores full service and delivery. Professional, trained associates assist grocers with everything from private label products to coordinating special sales and dynamic advertising.

If you are interested in forming a relationship with a value-driven, customer-focused bakery with a positive sixty-plus-year track record of tackling the tough issues in the industry and coming out on top, then Oven Fresh/April Hill is the bakery for you!



Gerber Products—making childcare easier for 93 years

Gerber Products Company, based in Fremont, Michigan, is a worldwide leader in the manufacture and marketing of food, clothing, and care products for children from birth to age three. Fiscal 1993 sales total nearly \$1.3 billion.

Founded in 1901 as an adult food canning company, today's core business, baby food, began in 1928 with the development of five pureed products including vegetable soup, carrots, spinach, peas and prunes. The Gerber Products Division now produces more than 220 varieties of fruits, vegetables, juices, cereals, meats, snacks, and main meals at facilities located in the United States, Mexico, Costa Rica, Venezuela and Poland.

The company's dedication to the highest food processing quality standards has earned the trust of four generations of parents. Gerber quality is considered an industry hall mark.

The company has produced and marketed baby care products since 1950, and now offers more than 250 GERBER and NUK brand products including disposable and reusable nursing systems, nipples,

pacifiers, teethers/exercisers, feeding utensils, safety items, and breast pumps.

Gerber Childrenswear, Inc., a wholly owned subsidiary of Gerber Products Company, is the largest single supplier of basic baby apparel in the world. Product lines include underwear, diapers and one-piece diaper systems, sleepwear, playwear, and infant bedding collections.

Gerber Life Insurance Company, a wholly owned subsidiary of Gerber Products Company, markets life and health insurance products throughout the United States,

In August, 1994, Gerber was acquired by Sandoz Ltd. Sandoz, founded in 1886, discovers, develops, produces and markets products and services in the pharmaceuticals, nutrition, seeds, chemicals and agro sectors, and in the construction and environment business. In 1993, Sandoz achieved sales of 15.1 Sfr. billion (10.3 billion dollars) and net income of 1.7 Sfr. billion (1.2 billion dollars). This acquisition further strengthens the Sandoz nutrition division.

Made in Michigan Company Profile

Credit Card Processing with your ECR/POS system

Did you know that the merchant credit card program designed for AFD members can work with your current electronic cash registers (ECRs) and point-of-sale (POS) systems? Michigan Bankard Services (MBS), the AFD's credit card processor of choice, has worked with all types and sizes of merchants who have integrated credit card processing into their

Q:Why should I consider credit card integration?

A:It has many benefits, including making the most effective use of your existing system (saving you money from unnecessary hardware purchases) and saving you time on administrative functions, such as report duplication. Plus, a Visa study revealed that on average, customers spend up to five times more when they pay with a credit card versus cash!

Q:As an AFD member, can I take advantage of the AFD's low credit card rates?

A:Yes!

current systems.

Q:How do I know which POS system vendors my credit card processor works with?

A: Ask your representative. MBS has extensive experience in working with ECR and POS System credit card integration and will work with any vendor of

your choice, or refer you to a vendor or system provider that best meets your needs.

Q:What do I need to do?

A:Call MBS Technical Support at (800) 848-3213 to get started. To determine what your needs are, MBS may ask you: How do you process credit card transactions? Who is your POS vendor and/or who is your contact person? Have you selected an ECR/POS system? If so, what hardware/software platform is your ECR/POS system currently on? Which platform are you planning to use? Is your vendor's software certified to do credit card processing, and if so, on which network?

If you do not know the answers to these questions, MBS will work with you to obtain this information.

Depending on your preference, you or MBS can contact the system vendor to get things started. MBS has worked with the leaders in point-of-sales systems for several years and is an excellent resource for technical questions. Using one of your many AFD membership benefits, let MBS help you develop the most effective method to process your credit card transactions. Call MBS Technical Support at (800) 848-3213.

The poster that offers you all seven government postings!

Protect yourself from litigation and stop bulletin board clutter with the ORIGINAL LABOR LAW POSTER.

Contains ALL REQUIRED government postings, including:

- NEW Minimum Wage
- Polygraph Testing
- Equal Employment Opportunity
- Age Discrimination
- Handicapped Workers' Rights
- Child Labor
- Job Safety and Health Protection

POSTER PRICES:

\$5.00 each-Members; \$8.00 each-Non-Members

Please send me	posters at	each
Name		
Company		
Street Address		
City, State, Zip		
Telephone		

Michigan food retailers are also our tax collectors

A recently released study by Carl J. Austenmiller, Adjunct Professor of Economics, Wayne State University and Chairperson, Department of Economics, Oakland Community College, shows that Michigan retailers carry a major burden as tax collectors for the state. The AFD commissioned the investigation in an effort to discover more clearly the financial contribution the industry makes to the economy. The report includes the effects of the food and beverage manufacturers and retailers. The study found that Michigan food retailers collected \$1.36 billion in taxes, which represents 13 percent of all taxes collected by the State of Michigan in 1990. They include:

Single Business Tax (SBT)

It is estimated that businesses in the food sector paid \$338,460,000 of the total

\$1,829,502,000 in net revenue for the State of Michigan in 1989-90.

Sales Tax

Food distribution industries collected \$492,949,036 in sales tax for the state or about 18.5 percent of the total revenues collected. This is the second most important source of revenue to the State government.

Use Tax

As a compliment to the sales tax the use tax rate is 4 percent of the purchase price for using, storing and consuming tangible personal property.

See Retailers page 31.

Crime replaces unemployment as number one consumer concern

Crime, including guns and youth violence, is now the most important issue facing our country today, according to 25 percent of the consumers surveyed for FMI's Trends: Consumer Attitudes and the Supermarket, 1994, a study released at FMI's Annual Convention.

"Every year in FMI's Trends study we ask what Americans consider to be the most important issues facing our country today. For the last three years it's been unemployment, but this year, by a runaway margin, its crime," said Tim Hammonds, FMI president and CEO. "Violence in the community, in our schools and in the workplace has become the major social issue of our day."

Despite the fact that nearly one-half of consumers cited social issues as the major cause for concern, 32 percent still found economic issues, such as health care costs and unemployment, major concerns. However, the concern over health care costs rose only from 11 percent to 13 percent over the previous year.

Confidence in food supply still high

Consumer confidence in the food supply remained stable: 73 percent of shoppers are completely or mostly confident

Retailers

from page 30.

Cigarette Tax

Virtually all of this tax is collected by the food/beverage distribution sector. The State received \$260,356,000 in revenue in 1990 from the cigarette tax. This tax was increased by the school financing reform package and will probably be subject to future increases.

Excise Taxes, Beer, Wine and Liquor

These state revenues are also entirely collected by establishments in the food/beverage distribution sector and represented \$120,976,000 in revenue for 1990.

Unemployment Compensation

Total payments to the Fund were \$1,058,155,000 in 1990 for unemployment compensation. About 6 percent of this total was paid by businesses in the food distribution sector.

Property Taxes

Businesses in the food/beverage and distribution sector are major contributors to this source of government revenue. The State collected \$260 million in property taxes while local governmental units received \$7,391 million.

Lottery Revenue

Net income of the Michigan Lottery was \$490,073,000 in 1990. Again, all of this revenue was collected by businesses in the food distribution industries.

Our industry is vital to Michigan's economy! When you are talking to your legislators, have these figures at hand. United, Michigan's food industry can be a powerful force.

that the food in their supermarket is safe. This percentage is nine points below the peak of 82 percent in 1991.

Residues such as pesticides and herbicides continue to be rated the preeminent health hazard, although the proportion of shoppers who deem these a "serious hazard" decreased seven points to 72 percent.

Economizing Methods

Consumers continue to use many economizing measures, such as shopping at one store (48 percent), taking advantage of newspaper specials (39 percent) and using price-off coupons (38 percent).

Leftovers are also becoming a com-

mon way of economizing, especially among non-working women and consumers with household incomes of \$50,000 or less. Gradual increases were seen in such money-saving behaviors as meal planning, buying in larger quantities and buying only what is on the shopping list.

The use of alternative formats, discount/warehouse food stores and warehouse club stores, continues to decline. This year 21 percent of consumers said they shop at warehouse club stores less frequently than they did a year ago.

Irradiated Foods

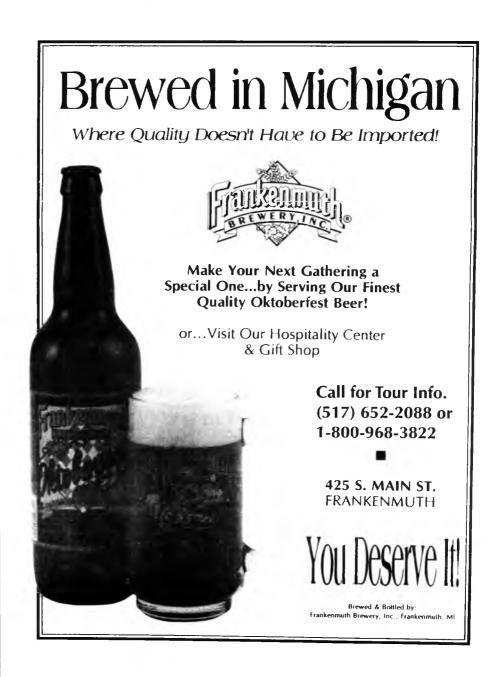
About four in 10 shoppers (38 percent)

continue to regard irradiated foods as a "serious hazard," but a significant percentage said they would buy such products if they were available: 11 percent are "very likely" and another 25 percent are "somewhat likely."

Men have the most positive outlook on irradiated foods, with 48 percent saying that they would be likely to purchase irradiated food. Other demographic groups in which at least 40 percent expressed such interest:

- · Consumers aged 18-24 (41 percent).
- Shoppers from households with incomes of \$35,001 - \$50,000 (42 percent).
- Those living in the West (40 percent).

 —FMI



Record retention periods

Accident/Illness Records Five years from end of year recorded

(OSHA Forms 100, 101, 200) Applications or Resumes One year Associate Reimbursement Records Six years Disciplinary Records One year Exit Interviews Six years Fringe Benefit Itemization Three years Garnishment Records Three years Hours Worked Records Six years

Immigration Reform & Control (I-9's)

Three years or one year after termination, whichever is later

Income Placement Payments Four years Job Advertisements One year Job Descriptions Two years Job Evaluations Two years

Medical Records (Exclusive of insurance records)

Duration of employment plus thirty years

Occupational Exposure (Medical records) Thirty years SARA Records (MSDS information) Thirty years Payroll Records Six years Pension Plan Records Six years

Pre-employment (Physical examination)

Duration of employment plus thirty years

Productivity Data Two years Tax Withholding Records Four years Wage Assignment Records Three years Welfare Records Six years

Youth Employment (Work permit) Termination of employment One year

Time Record -HRDA

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- Great Location
 - Great Rates
- Great Office Space
 - Great Landlord
- Great Conference Room Space

Rent space in the AFD building. Located on 10 Mile Road, just west of Southfield Road in Southfield, the AFD office building is centrally located with easy access to 1-696, the Southfield Freeway, Telegraph Road, Northwestern Highway and the Lodge Freeway.

For more information



810-557-9600 Ask for Joe



The Associated Good Dealers 78th Annual Trade Dinner is on January 20, 1995 at Penna's.

GLEANERS COMMUNITY FOOD BANK Help Feed the Hungry



Please use this coupon to HELP FEED THE HUNGRY. GLEANERS COMMUNITY FOOD BANK will use your donation to buy the case(s) of food you select and distribute them FREE to over 200 member soup kitchens, church pantries, emergency shelters, and other feeding agencies.

- CUT COUPON HERE --

Please Check (X) the Cases of Food You Wish to Donate

COST	PRODUCT	CASE
() \$ 9.10	Beech Nut Baby Food	24
() \$ 23.52	Campbell's Chicken Soup	48
() \$ 14.88	Castleberry Beef Stew	12
() \$ 69.84	Country Club Canned Ham	12
() \$ 10.44	Hormel Chili w/Beans	12
() \$ 18.00	Kroger Peanut Butter	12
() \$ 15.50	Kroger Pork & Beans	48
() \$ 11.00	Minute Maid Fruit Juice	24
() \$ 15.75	Quaker MultiGrain Oats	9
() \$ 20.44	Ragu Spaghetti Sauce	12
() \$ 12.00	Rice-a-Roni	12
() \$ 10.00	San Giorgio Pasta	20
() \$ 25.42	SMA Infant Formula	12
() \$ 35.20	Star Kist Tuna	48
() \$ 15.00	Sunshine Krispy Crackers	12
() \$306.09	One case of each (15)	317

GLEANERS thanks the food companies in this list for their involvement in our continued efforts to HELP FEED THE HUNGRY.

Enclosed is my check for \$	for	cases of food
for the hungry from Gleaners	Community 1	Food Bank. My
contribution qualifies for a fed	eral tax dedu	iction and a State of
Michigan (homeless/food bank	cash contrib	oution) tax credit.

Make check to: GLEANERS Community Food Bank Mail with coupon to: 2131 Beaufait, Detroit, MI 48207

Name . Address_ Zip. State City_

For more information call Gleaners at (313) 923-2552

Public Relations for the retailer

Producing radio commercials Ideas to make yours clear and cost effective

By Michele MacWilliams President, Metro Media Associates,

Radio ads can run the gambit; from a very straightforward commercial with a single announcer's



voice, to a major Hollywood-type production using singers, orchestras and celebrities. Price tags for these elaborate commercials can be a pretty penny. However, there are ways that the retailer can produce quality commercials at a reasonable price.

Before we get into costs, let's discuss the components of a good commercial. Air waves are jammed with businesses like yours competing to get their messages across to potential customers. Making your ad stand out from the crowd can be confusing and frustrating, but it doesn't have to be. Begin by following these basic steps:

- Always make sure you mention your company's name at least twice, once in the beginning and then at the end of the commercial.
- Give your location. Add directions if your business is difficult to find. Sometimes a phone number is helpful, but I've found that few people stop what they are doing to

write down a phone number.

- 3. Keep your commercial simple and to the point. Use the easiest and fewest words you can to describe what you are advertising. Remember that a 30-, or even a 60-second spot goes pretty fast. Flowery adjectives and adverbs just take up precious time.
- 4. Don't try to advertise too many things in one spot. Customers get confused if you clutter your ad with seven sales items, two additional services, your location and your phone number. Instead try to stick to one basic theme.
- If you decide to write the commercial yourself, type it in upper case and double-space.

Keeping these things in mind, let's move on to production costs. Most radio stations will write and produce a commercial for you at no charge—if you purchase an ad schedule on their station. Quality will vary from station to station, but most make an honest effort to satisfy their customers. The major drawback with having a station produce your spot is that you usually cannot use it on any other station. If you decide to advertise on three or four different stations, your commercial will sound different every time.

For under a thousand dollars, an ad agency can produce a simple radio spot that can be played on the stations you choose. Should you decide to add a jingle or original song to your commercial, expect to pay a few thou-

sand extra. Advertising agency fees vary widely. It pays to shop around.

Because radio ad production can be a costly adventure, it also pays to treat it as a long-term investment. One simple way to do this is to produce a commercial you can live with for a long time.

Radio air time is sold in 10-, 30and 60-second segments. Instead of producing just one commercial, it is wise to create a couple of versions in different lengths. Studio time to produce them each singly would be much greater and more expensive than if they are all done at once.

One way to make your ad last through various changes and specials you may want to advertise is to create a generic commercial that people will associate with your business. It should describe the virtues of your establishment and give your location. You may want to include a jingle that will catch the listener's ear and make your ad stand out from others. Then

include some blank air time to fill with whatever specials you are currently offering.

This blank time is called either a "donut" or a "tag," depending on where it falls in the body of the commercial. A donut is blank air time the middle of the spot, a tag is blank time at the end. This time is left so that whenever you run a special or have a different message to give, the spot can be changed to suit your needs. Best of all, radio stations are glad to add and change your tag or donut at no charge.

Radio advertising can be a valuable tool for the retailer. If used properly and consistently, it can be creative and exciting. Best of all, it can be produced and targeted to appeal to precisely the customers you want to attract, making it very cost effective.

Michele MacWilliams is president of Metro Media Associates, Inc., the public relations agency of the AFD.

Equal access to justice

Many companies complain about the legal costs of having to defend themselves against baseless claims broutht against their firm by federal regulatory agencies. If this have been the case at your company, you may be able to recover some of the costs through the Equal Access to Justice Act (EAJA).

EAJA prevents the use of government resources in baseless suits. It also provides that in any civil action, if the U.S. Government is a party to the suit and loses, the other party can seek to recover legal fees unless some other statute specifically provides otherwise.

-BBB

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3160 Haggerty Rd., Suite M West Bloomfield, MI 48323

Growth in eating out sales predicted for 1994

Sales at the nation's commercial eating and drinking places last year recorded their best performance since 1990, with additional growth forecast for 1994, reports The

for 1994, reports The year as sales grew at al-Food Institute. The most a 5 percent Fair Lawn, NJconstant-dollar based food rate, retrade inhoundformation ing from and rethe 0.7 search percent associadecline tion reof the ports that first sales toquarter. tals Much of

\$212.7 billion in 1993, 5.4 percent above 1992, based on preliminary Census Bureau estimates. The rate of sales increase was well above that of the prior two years (2.5 percent in 1992; 3.1 percent in 1991).

Overall industry performance posted a solid turnaround in 1993, as inflation-adjusted eating and drinking place sales, as estimated by The Food

the growth was in the limited-menu sector, where a "real" 6.1 percent growth was recorded. The full-menu sector posted the best "real" gain since 1990, with a 2.7 percent in-

Institute, grew by about 3.6 percent,

mated for 1992. Most of the increase

came in the last three quarters of the

well above the 1 percent rate esti-

The Food Institute's annual industry study, "Food Retailing Review," projects commercial eating and drinking place sales in 1994 at \$223-\$234

billion. This is based on continued economic growth, projected menu price increases in the 2 percent to 4 percent range, and inflation-adjusted growth of 3 percent to 6 percent. The 1994 edition review eating-out industry sales and performance over the past decade, and reports on a wide variety of industry trends. Highlighted in the study are consumer expenditure patterns detailing the

growth of food spending away from home. A special analysis that looks at consumer food spending at home and away, by key household demographic groups, including various income and age groups, and for households of various size and composition. In addition to the restaurant industry, the study reports on performance and trends in the retail grocery industry.

Nutrition Labeling and Education Act information

Below are some questions that might have been on your mind now that the August 8 compliance date for the Nutrition Labeling and Education Act has passed.

- Q: As a retailer, what do I currently need to do in my produce department?
- A: The minimum that you should be doing is displaying a poster containing nutrition information on the top 40 produce items. You can continue to use your old nutrition posters from the 1992 fall retail compliance check. Also remember that, by law, retailers can comply with FDA by posting a sign, or by making the nutrition information readily available in brochure, notebook, or leaflet form in close proximity to the foods. To be as up-to-date as possible, you can begin displaying new posters that PMA will have available in late September. The new posters will have the data that FDA is proposing for fruits and vegetables. Although PMA's new posters will likely be changed by FDA's final regulations, these posters will be consistent in format with the labels on foods throughout the rest of the store, unlike the old posters. PMA does not expect final regulations for at least a year,

so the new posters would be good for some time.

- Q: What is FDA doing now, now that it is past August 8?
- A: FDA is working on a two-part survey of retail grocers to determine nutrition labeling compliance of all foods in the store. The first part was scheduled near the August 8 deadline; a follow-up is expected after several months. FDA realizes that it cannot act against products at retail that were not in compliance by August 8 because they may have been labeled and distributed to retailers before that date. The survey, however, will give FDA a place to start so that they'll know where they need to work back through the food chain.
- Q: What would FDA do to me if I, by chance, haven't done the labeling they require?
- A: FDA has a variety of options.

 The agency can seize your product; it can initiate civil or criminal penalties; or, as in the majority of cases when a company has misbranded a product without customer deception, a warning letter is written asking what your company intends to do to come into compliance with the law.

 —PMA Freshline



dental plan in Michigan is still available to you for as low as \$8.00 a month.

For the highest dental benefits and lowest out-of-pocket costs.

Golden Dental Plans 29377 Hoover Road Warren, Michigan 48093

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How can this one baby do so much for your store?

Because behind the Gerber Baby are over 600 Gerber Sales Professionals dedicated to helping you improve the performance of your baby aisle.

Only your Gerber Sales Representative...

- offers a full line of foods, formula, clothing, and care products for infants and children,
- provides computerized space management services for your entire baby aisle,
- uses store-level computerized sales information to help you optimize your baby aisle sales, and
- can provide you with the latest research and trends in the baby category.



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Sweeping changes made to unemployment insurance law

by F. Robert Edwards . Director, Michigan Employment Security Commission

Michigan is about to streamline the way in which unemployment claims are established, while also substantially reducing the amount of paperwork employers have to deal

Governor John Engler has signed into law the most sweeping changes to Michigan's unemployment insurance (UI) laws in more than a decade.

Starting in 1997, Michigan will end its use of weekly wage information to establish unemployment claims and instead will join.48 other states in using a wage record system that relies on quarterly information.

Currently, Michigan and New York are the only states that request weekly wage information from employers every time a claim for jobless benefits is filed.

The advantages to wage record are numerous.

- Michigan employers will face about one million less MESC forms annually requesting wage informa-
- Errors and potential fraud in the unemployment system will be reduced, saving Michigan's UI trust fund millions of dollars annually.
- · Laid off workers will know immediately upon filing their claim how much they may be entitled to in jobless benefits.
- The federal government will provide funding to cover Michigan's conversion costs, which are estimated at as much as \$14.8 million.
- The state will save about \$1.6 million annually, which the Michigan Department of Social Services (MDSS) now pays for quarterly wage information MESC collects from employers, MDSS uses the data to detect potential welfare fraud

The conversion to wage record does not change the total amount of unemployment taxes collected or benefits paid, although individual employers and claimants may see some change in their taxes or ben-

It will take about two and a half years to prepare for the conversion 10 wage record. All of MESC's UI operating forms will need to be

changed along with UI computer programs and public education materials.

To help employers understand how the new system will operate, MESC will launch a wage record public education program in mid-1996.

Illegal liquor crosses our border

The Liquor Control Commission (LCC) recently expressed concern that the amount of liquor being illegally imported into Michigan from bordering states has increased dramatically. LCC Chairwoman Maxine Perry said that two investigators have been assigned to border patrol duties and an audit will reveal unauthorized purchases. Some of these illegal shipments are being sold to retailers for resale.

AFD advises all retailers to beware! It is illegal to purchase liquor for resale from anyone other than the Michigan Liquor Control Commission.





HEALTH CARE REFORM IS COMING. ARE YOU PREPARED?

A MESSAGE TO MICHIGAN'S SMALL BUSINESSES:

IF YOU'RE A BLUE CROSS **BLUE SHIELD OF MICHIGAN CUSTOMER, YOU'RE** PREPARED FOR REFORM.

We cover thousands of small businesses. And we're doing everything we can to make change easier for all of them. In fact, when you look at how we already do business, the proposed federal reforms may not seem so overwhelming.

Washington wants states to stop insurance companies from cutting people off or refusing them coverage because they're sick. Our job has always been to extend benefits to more people.

There's a lot of talk about managed health care. We already cover Michigan with the Blue Care HMO Network and a large and growing PPO. And our Traditional plans have so many managed care features, they're hardly traditional any more.

Washington wants to lower administrative costs by switching from paper claims, which are expensive to process, to electronic claims, which are cheaper. Sixty percent of our claims are already electronic, and we're encouraging more physicians to switch from paper claims every day.

Financially, we're strong. Our reserves are solid, and we're among the strongest Blues plans in the country.

IF YOU'RE NOT A BLUES **CUSTOMER, THIS IS A** GOOD TIME TO BECOME ONE.

All told, we cover 4.3 million people

and expect to continue playing a major role in health care under a reformed system.

We saw change coming and we prepared for it. That's the kind of value you get only as a Blues customer.

For more information about options from Blue Cross Blue Shield and Blue Care Network of Michigan, call your local independent insurance agent or a Blue Cross Blue Shield sales representative.

"Think of the Blues as a safe harbor when change blows in."



Richard E Whitmer

AMERICA'S HEALTH SECURITY CARD,

Call your independent insurance agent or Judy Mansur at Associated Food Dealers: 557-9600





79th Annual Trade Dinner Presented By: The Associated Tood Dealers of Michigan



*

The Associated Dood Dealers of Michigan cordially invites you to attend our 79th Annual Trade Dinner January 20, 1995 at Penna's of Sterling Heights



Join Over 1,000 Industry Leaders:



cocktails & hors d'oeuvres

professional pianist

sumptuous five course gournet meal

Dancing In A Winter Wonderland



The Contours "Shaking 'em Down"

free caricatures & free photographs

free valet parking (optional)

formal attire preferred



Tickets are \$700 per table of 10 or \$160 per couple; please call Danielle MacDonald, ADD Special Events Director, to reserve your seat at the Snowflake Ball at (810) 557-9600.

Corporate buy-sell agreements and the small business owner

Many small businesses owe their continued success to the combined skills of two or more owner-share-holders. But when one of those owner-shareholders dies, becomes disabled, retires or otherwise leaves the company, it is imperative that the transfer of his or her ownership interest is carried out in a way that protects the business and its remaining owners.

Properly drafted, buy-sell agreements can do just that. The following is a summary description on how they work:

Types of buy-sell agreements

- Redemption Agreement. This type of agreement binds both the shareholders and the corporation. Upon the death of a shareholder, or if a shareholder wishes to sell his interest in the corporation, the corporation is bound to purchase the stock. The agreement need not be drawn to force the corporation to purchase the stock, but can merely give the corporation the right of first refusal.
- Cross-purchase agreement. This type of agreement binds the shareholders to purchase each other's shares upon death or other disposition of stock. This agreement can be drawn to force the purchase of the stock or merely to give the other shareholders the right of first refusal.
- Hybrid agreement. This agreement combines the elements of a redemption agreement and a crosspurchase agreement.

Need for a buy-sell agreement

It guarantees a market for the sale of stock and fixes the value for estate tax purposes (Section 20.2031-2 (h) of the Treasury Regulations) if:

- The agreement was in existence at the time of death.
- The agreement was binding upon lifetime transfers as well as transfers taking place upon death; and
- The agreement represented a bona fide business arrangement and was not merely a device to pass the descendant's shares to the natural objects of his bounty for less than an adequate and full consideration in money or money's worth.

Elements of a buy-sell agreement Redemption versus cross-purchase.

In a redemption agreement, corporate funds are used to purchase the stock. If funded by insurance, the funds expended for insurance premiums would not be deductible, and the insurance proceeds would not represent taxable income to the corpora-

tion. The remaining shareholders would own a larger portion of the corporation but would not receive any increase in the cost basis of their stock.

In a cross purchase agreement, each individual shareholder must purchase the stock from the selling shareholder or from the deceased shareholder's estate. His own funds must be used, and if funded by insurance, such insurance premiums must be paid for with after-tax dollars. The main advantage of a cross-purchase agreement is that the surviving share-

holders get a stepped-up basis in that portion of the stock that was purchased.

Establishing a purchase price.

The purchase price used in the agreement can be established by the following methods:

Fixed dollar price for the stock.

This merely sets a price for the stock and does not reflect fluctuations in the market value of the corporation's assets.

Fixed dollar price, subject to an annual review. This sets a price for

the stock, which is reviewed annually to reflect changes in the corporation's assets.

Book value at a specific date (i.e. date of death). This method may call for only the book value, or the book value increased to reflect the fair market value of marketable securities and/or real estate.

See Small Business page 41.

PLEVALEAN

Pleva's Original 91% Lean Ground Beef

Ingredients: Beef, Cherries, Oat Bran, Oat Fiber, Salt & Spices



- 50% Less Fat Than Regular Burger
- 9% More Protein Than Regular Burger

All Natural Ingredients

- 35% Fewer Calories Than Regular Burger
- Source of Fruit and Fiber
- Less Filling
- Less Clean Up Time



Nutrition Facts Serving Size 1 Patty (113.4g/4 oz.) Servings Per Container 8

Amount Per Serving		Uncooked	Cooked
Calories		163	160
Calories from Fat		67	72
			% Daily Value*
Total Fat 8g, 8g		12%	13%
Saturated Fat 4g, 4g		12%	13%
Cholesterol 61mg, 50	mg	20%	17%
Sodium 348mg, 250m	g	15%	11%
Total Carbohydrate 5	g, 4g	2%	2%
Dietary Fiber 5g, 5g		21%	20%
Sugars 0			
Protein 19g, 17g		31%	28%
Vitamin A		0mg	0mg
Vitamin C		9mg	9mg
Calcium		8mg	13mg
Iron		3mg	4mg
*Percent Daily Values are bar may be higher or lower dep	sed on a 2,0 ending on y	000 calorie diet. Y our calorie needs	our daily values
100	Calories	2.000	2,500
Total Fat	Less than	65g	80g
Sat Fat	Less than	20g	25g
Cholesterol Sodium	Less than	300mg	300mg
Total Carbohydrate	Less than	2,400mg	2,400mg
Dietary Fiber		300g 25g	375g
Protein		200	30g 10g
Calories per gram Fat 9 • Carbohydrate 4 • Pr	rotein 4		·······································

Compliment your favorite recipes with Plevalean* instead of regular ground beef.

Winner of Michigan's New Product Award

Ray Pleva's Products, Inc.

9101 SOUTH LAKE SHORE DRIVE CEDAR, MI 49621, U.S.A. TEL. (616) 228-5000 FAX (616) 228-7052

SYSCO Item *2452365 40 lb. Case -8/5 lb. Pkgs.

Supermarket sales growth stalled at two percent

Total supermarket sales rose just 2% in 1993 to \$292 billion—slightly less than the 2.3 increase recorded in 1992, according to *Progressive Grocer's 1994 Supermarket Sales Manual.* Of the 32 food categories examined by PG, 25 posted increases greater than the entire supermarket.

Soup ranked first in growth with sales of \$2.7 billion (up 6.4%), largely due to a proliferation of new products. Health was the driving factor in increased sales as ConAgra's

Healthy Choice and Campbell's Healthy Request lines were joined by Progresso's extensions of its Healthy Classics line.

Breakfast food sales grew 5.9% from 1992 to \$9.7 billion, marking its second consecutive year of rapid growth. Ready-to-eat cereals, which constitute 75+% of the category, increased 5.6%, according to Information Resources Inc. That trend could slow in 1994 however, as major branded marketers have announced

they will cut back sharply on promotional offers, including coupons, this year.

Growth was again evident in baby food, up 5.1% to \$2.6 billion. This gain was driven by increased sales of baby formula which account for some three-quarters of this category.

When given \$100 to spend on groceries, most shoppers spent almost half (\$49.51) for perishables—up just 15 cents from 1992, according to *Progressive Grocer*. Of the balance,

\$10.73 would be spent on non-edible groceries such as pet food, plastic, film, foil, paper, household supplies and tobacco products; \$9.09 would be allocated for beverages; \$9.36, (miscellaneous groceries such as baby foods, baking needs and sauces); \$5.77 (snack foods); \$5.39 (main courses & entrees); \$4.05 (general merchandise); \$3.97 (health & beauty aids) and \$2.13 would be spent on unclassified items.

Progressive Grocer's 1994 Supermarket Sales Manual (July) provides detailed accounts of supermarket performance. To obtain a copy of the July issue, contact: Progressive Grocer, 263 Tresser Boulevard, Stamford, CT 06091: telephone: (203) 325-3500. The cost is \$9 per copy.

People

Michigan Sugar Co. introduces familiar faces in different places

Michigan Sugar Company announced the return of Robert K. Corrigan, and the transfer of Myron R. Porter.

Corrigan is an agriculturalist who



worked for Michigan Sugar Company in the Carrollton area for 1986 through 1990. Recently, he returned to Michigan Sugar Com-

pany as an agriculturalist for the Breckenridge and Sanford area. He will provide technical support to the growers.

Porter is now assistant chief engi-

neer at the company's Carrollton sugar facility. He joined the company in 1992 as chief pilot. His 32 years of experience in mechanical maintenance en-



abled him to qualify for engineering work in Carrollton.



The market for Gourmet/Specialty foods 1993

New study by Packaged Facts shows the market is being driven by an increasing demand for new and different ethnic specialties.

The market for gourmet/specialty foods grew 6% in 1993 to reach sales of \$29.4 billion, according to a new study by Packaged Facts, the New York-based research company. This marked the second consecutive year of 6% growth — not too shabby for an upscale category in the midst of economic hard times, but quite a letdown for a market that saw doubledigit growth throughout the last decade.

However, Packaged Facts is not expecting that the economy will ease profoundly in the near future. It nonetheless predicts that in the worst case scenario, with a jobless and wobbly recovery, the gourmet/specialty

Small Business

from page 39.

The price determined by a qualified appraiser.

The price determined by a formula. The formula can reflect capitalized earnings based upon an agreed multiple, or another type of formula upon which the shareholders may agree.

Required purchaser merely a right of first refusal. The agreement may call for any of the following:

- Shareholders must sell and the corporation (or the remaining shareholders) must buy.
- Shareholders have an option to sell and the corporation (or the remaining shareholders) must buy.
- The corporation or the remaining shareholders have an option to purchase and if exercised, the shareholder must sell.
- The agreement may merely give the corporation or the remaining shareholders the right of first refusal.

Developing a buy-sell agreement for your company is a complex task that should not be undertaken without the assistance of your corporate attorney and other professional advisors.

However, the more you know about these agreements, and the options that are available to you, the better you will be able to work with your advisors in developing one.

-Better Business Bureau

foods market will still grow between 6% and 7% per year through 1998, when sales will reach \$40.8 billion.

Ten years ago, restaurant trade industry surveys showed that 18-to-34-year-olds were the prime consumers of ethnic cuisine's. Now that this group is ages 28 to 44, they are reaching their prime earning years, and that interest in ethnic food has translated into an interest in gourmet ethnic cuisine.

Interestingly, the increasing demand for gournet food has not been matched by a corresponding surge of interest in cooking. In fact, surveys by the Roper Organization show that the number of Americans who cook as a hobby has declined in recent years, falling from 42% in 1982 to 36% today.

Over 250 pages in length, plus appendices, THE GOURMET/SPE-CIALTY FOODS MARKET contains special focus sections on the products, the market, the marketers, retail and distribution, and the consumer. Also included in the study are market and growth statistics, and examples of storyboards and tearsheets. Information about THE GOURMET/SPECIALTY FOODS MARKET. which can be obtained from Packaged Facts, Inc., 581 Avenue of the Americas, New York, NY 10011.

DCHAREWARD PROGRAM PAYS!









AFD Members Receive Rewards From DCHA Poster Program

The Detroit Clearing House Association's Bank Robbery Reward program with the Associated Food Dealers of Michigan is already a success. In the last year, four posters have been mailed to over 1000 Detroit area stores. Two AFD members received rewards of \$200 when a store patron called the police and identified a bank robber. Be sure you post the DCHA poster when you receive it. You may qualify for a reward – and you'll help get criminals off the street.

DCHA Members Banks Comerica Bank Fidelity Bank, Birmingham First of America Bank Southeast Michigen First State Bank of East Detroit

Huntington Banks of Michigan Madison National Bank Metrobank Michigan National Bank Southeast Region NBD Bank, N.A. National Bank of Royal Oak Omni Bank 1M Oxford Savings Bank Peoples State Bank, Hamtramck First of America — Security First Independence National Bank of Detroit Savings & Loan Associations
Colonial Central Savings Bank
Detroit Savings Bank, F. B
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Frankin Bank
Heritage Federal Savings Bank, Taylor
Home Federal Savings Bank
Standard Federal Bank

SUPPORT THESE AFD SUPPLIER MEMBERS

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chway Cookies		Gourmet House, Inc.		Metro Packing		Wolverine Real Estate Services	353
vrey Bakeries, Inc.		Karen's Kafe at North Valley Nutrition Services		Oscar Mayer & Company	488-3000		
ntinental Baking		Penna's of Sterling		Pelkie Meat Processing	906) 353-7479	STORE SUPPLIES/EQUIPME	
olly Madison Bakery	(419) 691-3113	Southfield Manor	352-9020	Smith Meat Packing, Inc		All-American Cash Register	(313) 561
epplinger Bakeries, Inc		St. George Cultural Center		Strauss Brothers Co		Ameri-Copy	1-800-888
enfresh		St. Mary's Cultural Center		Peet Packing Co		Belmont Paper & Bag Supply	(313) 491
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hafer Bakery		Tina's Catering		Thom Apple Valley		Brehm Broaster Sales	(517) 427
nshine/Salemo		Vassel's Banquet Hall & Catering		Winter Sausage Mfg., Inc.		Brinkman Safe	
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reenfield Mortgage Co		Golden Valley Dairy		Detroit Free Press		Refrigeration Engineering, Inc	
adison National Bank		London's Farm Dairy		Detroit Newspaper Agency		Sales Control Systems	
ichigan National Bank		McDonald Dairy Co		Gannett National Newspapers		TRM Copy Centers	(303) 231
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andaro Pederai Bank	037-2343	Milk-O-Mat		Michigan Chronicle		All-Star Foods	
EVERAGES:		Pointe Dairy		The Beverage Journal		Bremer Sugar	
osopure Water Co	1.800.334.1064	Stroh's Ice Cream		WDIV-TV4		Cabana Foods	
tion Distributing		Superior Dairy Inc.		WJBK-TV2		Capistar, Inc.	
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& J Gallo Winery		Vitale Terminal Sales	(313) 843-4120	Goin' Nuts	437-9831	Jerusalem Foods	
stown Distributors		ICE PRODUCTS:		Harbour Foods, Ltd		Kehe Food Distributors	
erfresh Beverages			(212) 401 0540	Kar Nut Products Company		Kramer Food Company	
ygo Beverages, Inc		America's Ice, Inc		Nikhlas Distributors (Cabana) (Lipari Foods	
ankenmuth Brewery	(517) 652-6183			Variety Foods, Inc.		Dean French, Inc	
eneral Liquor		Midwest Ice		Vitner Snacks (McInerney-Miller Bros	
neral Wine		Union Ice	(313) 337-0000		•	Midwest Wholesale Foods	
reat Lakes Beverage		INSECT CONTROL:		PROMOTION/ADVERTISING:		Miesel/Sysco Food Service	
eublein	(212) 504 2051		207.2427	Adva System (313) 425-8190	Mucky Duck Mustard Co	
ram Walker & Sons, Inc		Pest Elimination Products		Insignia Systems (Norquick Distributing Co	
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ubert Distributors, Inc.		INSURANCE:		J.K. Kidd & Co.		Rich Plan of Michigan	
Lewis Cooper Co			262 1160	J.R. Marketing-Promotions		Robert D. Arnold & Assoc	
& L Wine World		Alphamerica Insurance Agency		JDA Associates (S. Abraham & Sons	
otts Distributors	(313) 336-9200	America One	(317) 349-1988	News Printing		Sackett Ranch	
filler Brewing Company		Blue Cross/Blue Shield		PJM Graphics (313) 535-6400	Sandler-Stone Co	
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Ir. Pure Juices	(312) 379-3000	Creative Risk ManagementCorp.		Stanley's Advertising & Dist (313) 961-7177	Sherwood Foods Distributors	
estle Beverages	380-3640	Gadaleto, Ramsby & Assoc		Stephen's Nu-Ad, Inc	777-6823	State Fair Wholesale	(313) 89:
ak Distributing Company		Golden Dental		T.J. Graphics	547-7474	State Wholesale Grocers	(313) 567
abst Brewing Co		Health Alliance Plan				Stephenson & Stephenson	(906) 29:
addington Corp		Jardine Insurance Agency		SERVICES:		Sparian Stores, Inc.	
epsi-Cola Bottling Group		Kanter Associates	357-2424	A-1 Building Maint. Services, Inc		Super Food Services	
etitpren, Inc	468-1402	K.A. Tappan & Assoc., Ltd	473-0011	Akram Namou, C.P.A.	557-9030	Superior Fast Foods, Inc.	290
owers, Dist		Frank McBride Jr., Inc.		American Express	312-587-0701	Tony's Pizza Service	
.M. Gilligan, Inc.		Miko & Assoc.		American Mailers (Trepco Imports	546
oyal Crown Cola		Mitzel Agency		Ameritech Pay Phone Services 1-		Value Wholesale	(313) 862
erv-U-Matic Corporation		Monroe-George Agency		Bellanca, Beattie, DeLisle (Weeks Food Corp.	
even-Up of Detroit	(313) 937-3500	Murray, Benson, Recchia		Cellular One		World Wide Financial Services	
troh Brewery Company	(313) 446-2000	North Pointe Insurance		Central Alarm Signal(11.5) 864-8900	. Ypsilanti Food Co-op	(313) 483
unlike Juice Ltd	(416) 297-1140	Rocky Husaynu & Associates		Checkpointe Systems		ACCOCIATEC.	
etley Tea Co	(216) 331-4062	Security First Insurance		CIGNA Financial Advisors		ASSOCIATES:	/2121 427
hompson Beverage Co		SelectCare		C&J Parking Lot Sweeping, Inc.		American Synergistics	(313) 427
Inited Distillers	347-2267	Simmerer & Company		Community Commercial Realty Ltd		Basket Case	اگۇ (دىد) مەد
intage Wine Co		Joel Weingarden		Detroit Edison Company	402 2067	Herman Rubin Sales Co	465 26.
viano Wine Importers, Inc	(313) 883-1600	•		Eco-Rite, Inc.		Livernois-Davison Florist	257
Volpin Company	(313) 933-7150	MANUFACTURERS:		Edward A. Shuttie, P.CFollmer, Rudzewicz & Co., CPA	355-1040	Minnich's Boats & Motors	748
		Amato Foods	(313) 295-3337	Follmer, Rudzewicz & Co., CPA		Sigma Associates, Inc.	(313) 963
ROKERS/REPRESENTATIV		Bil Mar Foods	1-800-654-3650	Garmo & Co., CPA	737-9933	Wileden & Assoc.	588
Acme Food Brokerage		Brown & Williamson	350-3391	Goh's Inventory Service	353-5033	Wolverine Golf Club, Inc.	
Ameri-Con, Inc.		Eden Foods	(517) 456-7424	Great Lakes Data Systems			
on America V. Associator	646-0578	Groeb Farms		Independance One		The area code is 810 for above listing	ngs unless
		Home Style Foods, Inc.		Investment Group 1-	800-622-6864	otherwise indicated.	
Denha General Brokers		Jaeggi Hillsdale Country Cheese		Karoub Associates(517) 482-5000	If you are not listed or need to chan	
Denha General BrokersDMAR, Inc.		Kalıl Enterprises, Inc	(313) 327-7240	Law Offices-Garmo & Garmo	552-0500	contact Mary Cooper at AFD at 557	
Denha General BrokersDMAR, IncELC Associates	624-5133	16 111 10 116 7		Michael McKernan CPA(313) 459-1323	* -	
Denha General BrokersDMAR, IncELC Associates	624-5133 354-5339	Key West Soda Life Preserver	(212) 261 2000				
Denha General BrokersDMAR, Inc		Key West Soda Life Preserver Kraft General Foods	(313) 261-2800	Menczer & Urcheck P.C., CPA			
Denha General BrokersDMAR, Inc		Key West Soda Life Preserver Kraft General Foods Michigan (Pioneer) Sugar	(313) 261-2800	Metro Media Associates	625-0070		
Denha General Brokers		Key West Soda Life Preserver Kraft General Foods Michigan (Pioneer) Sugar Monitor (Big Chief) Sugar	(313) 261-2800 (517) 799-7300 (517) 686-0161	Metro Media Associates Michigan Bell	625-0070 221-7310		
Denha General Brokers		Key West Soda Life Preserver Kraft General Foods Michigan (Pioneer) Sugar Monitor (Big Chief) Sugar Nabisco, Inc	(313) 261-2800 (517) 799-7300 (517) 686-0161 478-1400	Metro Media Associates Michigan Bell Midwest Autotel	625-0070 221-7310 960-3737		
Denha General Brokers DMAR, Inc. ELC Associates Janson Faso Assoc. Janson Faso Assoc. Janson Faso Associates Janson K. Tamakian Company Jarks & Goergens McMahon & McDonald, Inc. Northland Marketing		Key West Soda Life Preserver Kraft General Foods Michigan (Pioneer) Sugar Monitor (Big Chief) Sugar Nabisco, Inc Nestle Food Company	(313) 261-2800 (517) 799-7300 (517) 686-0161 478-1400 380-3670	Metro Media Associates Michigan Bell	625-0070 221-7310 960-3737		
Denha General Brokers	624-5133 354-5339 752-6453 424-8500 354-1600 477-7182 353-0222 626-8300	Key West Soda Life Preserver Kraft General Foods Michigan (Pioneer) Sugar Monitor (Big Chief) Sugar Natusco, Inc Nestle Food Company Philip Morris U.S.A	(313) 261-2800 (517) 799-7300 (517) 686-0161 478-1400 380-3670 489-9494	Metro Media Associates	625-0070 221-7310 960-3737 313)562-2850 313) 341-4522		
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